

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
HELD AT  
Atlanta Metropolitan College  
Atlanta, Georgia  
April 8 - 9, 1997**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Tuesday, April 8, 1997, and Wednesday April 9, 1997, in Room 230, Physical Education Complex at Atlanta Metropolitan College. The Chairman, Regent Thomas F. Allgood Sr., called the meeting to order at 1:30 p.m. on Tuesday, April 8. The meeting was reconvened Wednesday, April 9, at 9:00 A.M with Regent S. William Clark chairing the meeting in Chairman Allgood's absence. Present on Tuesday, in addition to Chairman Allgood, were Regents: S. William Clark, Jr. (Vice Chair), Kenneth W. Cannestra, J. Tom Coleman, Jr., A.W. "Bill" Dahlberg, Suzanne G. Elson, John Hunt, Edgar L. Jenkins, Charles H. Jones, Joseph E. Kennedy, Donald M. Leebern Jr., Elridge W. McMillan, Edgar L. Rhodes, William B. Turner, and Glenn S. White.

**INVOCATION**

The Invocation was given on Tuesday, April 8, by Ms. Tiffany Teasley, Student Government Association President and student at Atlanta Metropolitan College and on Wednesday, April 9, by Regent Glenn S. White.

**ATTENDANCE REPORT**

The Attendance Report was read on both days by Secretary Weber, who announced that Regent Juanita P. Baranco had asked for and been given permission to be absent on Tuesday, April 8, and Chairman Thomas F. Allgood Sr. and Regent Edgar L. Jenkins had asked for and been given permission to be absent on Wednesday, April 9, 1997.

**APPROVAL OF THE MINUTES**

Motion being properly made and dually seconded, the minutes of the Board of Regents' meeting held on March 11 - 12, 1997 were unanimously approved as distributed.

## **PRESENTATION BY PRESIDENT WADE**

President Wade began his remarks by stating that the present Board was "the best" he had the pleasure to know. He greeted the Board, the Regents' staff, institutional representatives, representatives of the media, other friends and guests, and welcomed everyone to Atlanta Metropolitan College.

President Wade noted that the staff had done its best to ensure that the Board meeting being held at Atlanta Metropolitan College will be memorable for all the right reasons. He then highlighted some of the achievements and events of Atlanta Metropolitan College. He first noted that the College's most valuable resource is its people, and primary among those resources are the students, its staff and faculty. He said he is extremely proud of the recognition Atlanta Metropolitan College received in conjunction with the Student Retention Program and its recognition by "Best Practices in the System." He also noted that for the first time the College had experienced a parking problem because of the fall 1996 enrollment which reached a record high of 1,979. The enrollment showed a 9.3% increase. President Wade noted that AMC is not only attracting more students but also better qualified students. In fact, one student enrolled last quarter who scored 1400 on the SAT. He then expressed his thanks to Governor Miller and the General Assembly for funding a new, much-needed student center in the FY 97 budget. He recognized Mrs. Sharon Brittain from the Office of Facilities for the support she has provided on the project. The student center will provide over 39,000 square of feet of useable space. President Wade then turned to the demolition of eleven unoccupied buildings on the College property. The buildings had been an eye-sore to the community and to the College until the Board of Regents approved permission to AMC to purchase the property so that it could be demolished. The same week the buildings were destroyed, Atlanta City Council approved a name change for Stewart Avenue which will now be called Metropolitan Parkway in honor of what the Atlanta Journal and Constitution called "...one of the street's most respected occupants." Atlanta Metropolitan College hosted its first Study Abroad program in conjunction with the System's Study Abroad Program. In March of 1997, students from AMC along with two faculty members participated in the program in Bermuda.

President Wade then commented on the gifts that each of the Regents had received from the school including a tote bag and a shirt with the Atlanta Metropolitan College initials on it. The embroidery on the bags and shirts was designed by an AMC student, Mr. Raheem Dortch, who carries a 3.5 GPA and is supervisor of the embroidery division at Terry Manufacturing. President Wade noted that Raheem could have been admitted to many institutions but felt that Atlanta Metropolitan provided the best option for him.

President Wade concluded by thanking Chairman Allgood and the members of the Board for all that they do.

Chairman Allgood then expressed his appreciation to President Wade and his staff for hosting the Board of Regents Board meeting. He asked for a motion to recess the regular Board meeting and convene the Finance Committee as a Committee of the Whole. Motion being properly made and with no objections, the meeting of the Board of Regents recessed and went into special meeting of the Committee of the Whole with Regent Cannestra as chair.

## **COMMITTEE OF FINANCE AND BUSINESS/ MEETING OF THE "COMMITTEE OF THE WHOLE"**

Chairman Kenneth Cannestra opened the meeting of the Committee of the Whole by recognizing that the task of budget allocation had been a difficult one and expressed his appreciation to the Regents' Staff for all their work. He then introduced Chancellor Portch to open the presentation

on the FY 1997-98 Operating Budget.

Chancellor Portch thanked Regent Cannestra and recognized the Central Office budget staff for their efficiency. He said it was clear that the priorities of the Board of Regents are supported by Governor Miller and the Legislature. The 6% salary increase for System employees was passed which keeps the University System of Georgia on target to reach the top of the fifteen southern states in salary. The Capital Outlay budget for 1998 was included in the supplemental budget for 1997. It included seven major projects with an additional \$2 million to complete the Albany State University Recovery Program and an additional \$3 million to complete a project at Georgia Southern University. Additionally, fourteen minor capital projects totaling \$41.9 million were approved. Chancellor Portch then noted that there was one pay back project, the parking deck at Georgia State University. In total \$141 million was approved by Governor Miller and the legislature. Chancellor Portch noted that he was particularly pleased that progress for the MRR fund continues and that the System received an additional \$2.2 million for that fund. He then noted that funding had been approved for ten additional campuses to receive money for master planning. Finally, the Equipment and Technology Trust Fund was funded at \$15 million dollars which is used to leverage additional funding. Chancellor Portch then introduced Senior Vice Chancellor for Capital Resources/Treasurer Dr. Lindsay Desrochers to lead the presentation.

Dr. Desrochers began by thanking Regent Cannestra and the rest of the Board for its support. She then introduced Mr. Bill Bowes, Associate Vice Chancellor for Fiscal Affairs and Ms. Shelley Clark, Director of Budgets, for all their hard work and also Ms. Kim Iddins from the office of Computing Activities and Mr. Antonio Travis, a staff member of AMC who assisted with the technical support of the presentation.

Dr. Desrochers then turned to providing the Board with an outline of the presentation. She listed the items as Budget Allocations, Tuition, Mandatory Fees, Salary Policy, Health Insurance. Beginning with Budget allocations, she said the budget allocations for fiscal 1997-98 reflect the Governor and General Assembly's final budget and the strategic priorities of the Board of Regents as contained in the budget approved in September, 1996. The total general and lottery fund operating budget for the System in fiscal 1997-98 is \$1.465 billion, which represents a 6.8 percent increase over last year's budget. University System teaching institutions will receive a total state appropriation allocation of \$1.239 billion, which includes \$17.1 million in new and continuing allocations for special funding initiatives. Tuition and fee revenues contribute an additional \$460 million to the budgets for teaching institutions, an increase of \$30.7 million. This increase reflects a six percent general tuition increase, policy-based tuition rate adjustments and enrollment growth. Another key feature of the budget was redirection. She reminded the Board that in September Governor Miller required and the Board of Regents adopted a redirection strategy which identifies a full 5% of the budget. That 5% either remains within the University System for higher priorities or is transferred to other state priorities. The Board in September of 1996 identified the directions in which they wanted funds moved. Dr. Desrochers identified those directions as 1) Moving away from pure enrollment driven distribution of money to funding patterns of national excellence. 2) to collaboration with sister institutions and other educational sectors and with partnerships that are both public and private. 3) To move toward strategic admissions, retention and graduation rates. 4) To move toward the strategic policy directions of the Board including essential advances in technology. 5) To move toward initiatives that would have impact on the State's goals in relation to telecommunications and computer industries. She noted that these parameters pertain to \$25 million which was to be redirected to the System level. The second set of parameters pertain to campus redirection with the institutions themselves to decide where the \$33 million would go. Dr. Desrochers stated that

a total of \$58 million is redirected within the Resident "A" Budget or the basic instructional budget of the university. The total budget for other organized activities was \$192.7 million or a 4.7% increase overall. These organized activities include cooperative extension, the research experiment stations, hospitals and clinics, Georgia Institute of Technology Research Institute and a variety of others, which are called "B" units or other organized activities within the "A" units. Other organized activities redirected 3.6%. 1.4% was transferred for other state priorities.

Dr. Desrochers then turned to the process by which the allocations were developed. In January and February of 1997, Dr. Desrochers and Sr. Vice Chancellor James Muyskens held hearings with each institution, involving 90 institutional leaders, over the course of two weeks. Each institution was asked to identify their redirection needs. She said the hearings helped identify the operation costs and needs of the individual institutions, monitors the progress of the campuses in implementing the strategic initiatives of the Board, and insures an annual dialogue between the Central Office and the institutions. Dr. Desrochers emphasized that all of the allocations being recommended to the Board are based on performance either in terms of enrollment or in terms of the special initiatives and the goals of the Board have identified. Dr. Desrochers said that on the issue of salary, she and Dr. Muyskens have tried to keep an open dialogue with the institutions. She said she felt that the State of Georgia has been very generous to the University System in terms of salary support and it is extremely important to emphasize that System distribution of these funds will be merit-based. In summary, she said the allocations recommended to the Board continue important Board initiatives of the past several years in the areas of technology, Major Repair and Renovation, professional development, campus master planning, economic development, curriculum change, and admission standards. She then turned to item numbers "2", "3", and "4" in the Board books: salary policy, tuition, mandatory fees, and health system adjustment. She noted that the 6% salary increase is now in its third year. The idea was to bring the University System of Georgia to the highest pay level within the Southeast region by the year 1999. She noted again that these increases must be based on merit. She told the Board that the System is currently within reach of that salary goal but reminded the Board that it is a national market that the System competes with in terms of hiring and retaining faculty and staff. She stated that the System should focus on its national comparison. In regard to tuition and fees, a 6% increase is recommended; this 6% is needed to meet the overall obligation for staff salaries and to maintain the quality of programs. Dr. Desrochers then presented statistics comparing the national tuition averages to those of Georgia. Within the University System of Georgia the undergraduate rate of research universities in 1996-97 was \$2,694 while the national average was \$3,358. For colleges and state universities the rate was \$1,932 compared to \$2,645, and for two-year institutions the rate was \$1,190 compared to \$1,457. She noted that while the goal was not to reach the national average, the goal was to insure that the System delivers quality programs and that those programs achieve the goals set by the Board and that it was important to be aware of those national comparisons. Two other adjustments being recommended which are consistent with the policies adopted by the Board two years ago are 1) to establish a 5% differential between graduate and undergraduate programs; and 2) to continue the phase-in of tuition rates which charge the full cost of education to out-of state students.

Dr. Desrochers then turned to the implementation of differential tuition for professional school programs. The University of Georgia, the Georgia Institute of Technology and Georgia State University each requested differential tuition rates for a limited number of professional school programs. These include the doctoral level pharmacy, veterinary medicine and law programs at the University of Georgia, the masters program in management at Georgia Institute of Technology and the MBA and graduate level nursing programs at Georgia State University. As

required by Board policy, each institution provided justification for use of additional funds and demonstrated that current rates are not competitive with rates at comparable SREB institutions and other peer institutions. The proposed rates for professional programs, and for all tuition rate increase recommendations, are included on the Board meeting agenda for April, 1997. Regarding mandatory fee increases, Dr. Desrochers said most increases were very modest, ranging from \$4 and \$7 increases for either student activity fee, athletic fee, or parking fee. Each institution was asked to justify the fee increases. With respect to the technology fee, Dr. Desrochers reminded the Board that it passed a policy in 1996 authorizing the Chancellor to approve pilot programs in technology fees. In 1996 the Georgia Institute of Technology was authorized to initiate a technology fee. In 1997 it is recommended that four institutions one research university, one regional university, one four-year university, and one two-year, establish a modest technology fee which would be allowed to continue for two years at which time an evaluation of those fees would be made and reported to the Board for its approval as permit fees if so merited. Those four institutions are: Georgia Institute of Technology, Georgia Southern University, Kennesaw State University, and DeKalb College.

Dr. Desrochers then turned to the funding of health insurance of the University System which was adjusted downward by the General Assembly by \$2.6 million. There is currently \$44 million in the health insurance reserve. Claims are approximately \$11 million per month. The State of Georgia uses the benchmark 2.5 months of reserves (\$22 - \$33 million would be sufficient to assure that claims can be met.) The adjustment which will be made is to the employer contribution and the Board needs to vote on allowing that contribution to go down some in order to reflect the \$2.6 million reduction from the state. This will not increase the employee contribution or change it. Dr. Desrochers then introduced Associate Vice Chancellor for Fiscal Affairs, Mr. William Bowes to explain the numerical summary of the allocations. Mr. Bowes began by noting that the \$33 million in institutional redirection as base adjustment will come out of current activities and be redirected into other activities which the institutions have chosen. He stated that the first large adjustment is the \$70 million in salary increases including fringe benefits. The System level redirection is \$25 million which Dr. Muyskens will go into in greater detail. Mr. Bowes did note in relation to System level redirection that System services to institutions is approximately \$2.8 million of the \$25 million. The two key items in that item include \$1.5 million proposed to allocate for the Year 2000 problem and the financial and human resource information system. The department of administrative services within the state of Georgia has issued an RFP to study the problem on behalf of all the institutions and agencies in the state. The System's share of the cost of that RFP is estimated to be \$1.5 million. The second key item is the \$800,000 included for the allocation and implementation of the financial and human resources systems. He reminded the Board that last year the Board approved a \$2 million allocation to begin setting aside funds in anticipation of acquisition of those systems software. The System will sign a contract with a vendor within the next few months. He noted that each dollar set aside for this acquisition is critical to not only cover the cost of software but to begin implementation. The additional \$800,000 will bring the total amount to be set aside for the next fiscal year to \$2.8 million. In addition to these adjustments there is \$2.2 being received for MRR funding, \$16.7 million which is made up of enrollment and inflation related increases. Two other categories include graduate program improvements which include \$1.97 million and professional program improvements at \$2.16 million. The System's tuition policy allows for a 5% increase in graduate programs per year in tuition rate for a period of four years, this year being the second of those four years. Mr. Bowes noted that special funding initiatives allow for \$17.1 million which represents the share of total \$19.6 million allocated for continued initiatives as well as new initiatives the System is committed to allocating

to the institutions. He explained that to meet the \$1.7 billion allocation \$1.2 billion will come from state appropriations and the balance of that will be made up by state tuition fees. Mr. Bowes then introduced Sr. Vice Chancellor Jim Muyskens to explain the various categories within the System level redirection.

Dr. Muyskens began by thanking the people on his staff for their assistance, Mr. Randall Thursby, Assistant Vice Chancellor for Information Technology and Dr. Joseph Szutz, Assistant Vice Chancellor for Planning. Based on the requests by the institutions the Central Office chose those which were particularly strong for redirection recommendation. The requests fall into categories, including 1) instructional effectiveness. This category includes programs which will improve the learning experience on campus, improving classrooms, implementing curricula, and improving instruction; 2) economic development, which includes technological instruction and preparation, the missions of the institutions, and technology pilot programs; 3) improving productivity. This category reflects the need to streamline and reduce the flow of paper, processing forms and provide more technical support to faculty so that faculty has more time to devote to the classroom; and 4) collaborative programs which include the Georgia Institute of Technology's Center for Education Integrating Science, Mathematics and Computing and the pre-college program at Fort Valley State University.

Dr. Muyskens then turned the floor back to Regent Cannestra who commended Dr. Desrochers, Mr. Bowes and Dr. Muyskens for their thorough presentations and then asked if there were any questions.

Regent Coleman asked for clarification on the System's \$1.5 million share of the RFP to study the problem of preparing and advancing software and computers to meet the change in the year 2000. Dr. Desrochers said the \$1.5 million is to participate in a state-wide effort, the scope of which cannot be defined as yet, with the Department of Administrative Services which is evaluating what expertise is needed to assess the needs of the state as a whole. Regent Cannestra noted that it is a national problem that computers cannot be adjusted to recognize the year 2000. Regent Allgood said that in the System-level redirection funds there is \$2.5 million for System services to the institutions. He asked what is meant by that.

Mr. Bowes said that one of those items is the \$1.5 million just mentioned and the other major one is the money set aside for the implementation of financial systems which will begin in the next few months.

Chancellor Portch commented that an aged financial system must be replaced, an example of which is the payroll system which has been "patch-worked" together. These new systems will be compatible and will enable the System to provide management reports and other services.

Regent Allgood asked if this would be a one-time cost. Chancellor Portch answered that the software purchases would be a one time cost but there will be training and implementation costs beyond that. The bulk of the cost though would be one time.

Regent Allgood asked how many personnel members would be required for implementation. Chancellor Portch said he believed the RFP calls for training to be partially provided for by the vendor. Dr. Desrochers said the RFP will include a requirement that the vendor provide training to both the Central and Institution staff. At this point, that exact number cannot be given, but certainly trained staff will be needed. Regent Allgood noted that in the past there have been

problems that might have been helped given the right people at the various institutions. He asked if this implementation is designed to correct that? Dr. Desrochers said that she felt it would go a long way to correcting those problems.

Regent Jenkins asked if the information on the System-level redirect was available for each institution. Mr. Bowes responded that it was.

Regent Dahlberg asked how does the University System of Georgia's rate of tuition increase compare nationally. Dr. Desrochers said that at the national average for a four-year period, the increase rate was 27%; in Georgia over a four-year period the rate was 23%. Regent Dahlberg then asked if any state was holding a steady tuition rate. Dr. Desrochers said that most states are in the range of 4-7% increase. Few states are holding it flat.

Regent Cannestra said that he had requested that the Chancellor's staff look at other ways to meet salary increases other than raising tuition and fees on an annual basis. Regent Dahlberg said that in a budget it is difficult to show productivity. The increase in expense, enrollment and tuition are shown, but increases in productivity are not. He said he felt the Board should challenge itself to find a way to produce those statistics.

Regent Cannestra said that he had requested that the Chancellor's staff look at other ways to meet salary increases other than raising tuition and fees on an annual basis. Regent Dahlberg said that in a budget it is difficult to show productivity. The increase in expense, enrollment and tuition are shown, but increases in productivity are not. He said he felt the Board should challenge itself to find a way to produce those statistics.

Regent Leebern said he would like to see a stronger justification for some of the high fees such as the \$300 parking fee at Georgia Institute of Technology. Dr. Desrochers said that there is a history and circumstance with each mandatory fee, but each institution is now required to provide justification for each fee change or increase. The base for these fees however is built on years of decisions by the Board of Regents. She noted that the assessment process of fees is not yet where it needs to be. She said that a more systemic approach is necessary and that the staff was working on that need. Regent Leebern said that when the cost of an activity over comes the gross revenue there needs to be a response by the Board. He feels that some costs percentage wise are far too high. Regent Cannestra said he completely agreed and that a more efficient way of meeting costs needs to be found rather than putting the burden on students through fee and tuition increases. He then said that one concern of his is that the quality of institutions not be threatened by conservative cost. Chancellor Portch said that this is a dialogue that the Central Office has engaged in with the Student Government leaders who were represented on the initial fee task force. Regent McMillan noted his concern that some institutions are using their athletic fees to make up for budget deficits. He said he would like to see a stronger correlation between fees and their productivity. Regent Leebern asked why there was such a large differential between institutions with health fees.

Regent Dahlberg asked where the state budget needs to be directed in order to support the Board's objectives and what part is supported by tuition and fees so that a long term-view of how it fits the financial requirements can be determined. Other state entities will want to know how much the System needs to accomplish those objectives.

Regent Cannestra commented that while Governor Miller has been very generous in his

recommendations for the System, it doesn't mean that the next Governor will be.

Regent Jones said that, according to the numbers given in the presentation, the four research institutions are only 12% short of the highest salary average while the two-year institutions are 40% short of meeting that average. He asked if the two year institutions will ever catch up.

Chancellor Portch cautioned that this was data that needed further verification and analysis. Regent Cannestra said he felt that the idea of giving a 6% tuition increase across the board to all the institutions needs to be re-examined, possibly giving less of an increase to the bigger institutions and more to the smaller institutions to help the smaller institutions catch up.

Regent Hunt asked if the special program improvements were to help with efficiency in areas such as payroll. Chancellor Portch answered that special program improvements are connected to professional programs such as law and veterinary medicine. In terms of efficiencies, that is where the redirection effort comes in. He used the example of Atlanta Metropolitan College where President Wade re-engineered the process of admissions, enrollment and registration. Regent Hunt asked if currently we have someone monitoring the improvements in efficiency.

Chancellor Portch said in all candor there are 109 people running the central operation for 34 institutions and the entire range of activities from audit to academics and there is not currently someone specifically monitoring those changes.

Regent Cannestra said there are companies that do this and it might be beneficial to have someone come in and review the effort in specific areas.

Regent Leebern said President Wade and Atlanta Metropolitan College's retention and their accelerated enrollment in the past two quarters is a goal which the other institutions should be striving for.

Regent Cannestra then said if there were no further questions he would ask for unanimous consent to accept agenda item number 6, the health fee adjustment. Motion properly made and seconded, the health adjustment fee passed unanimously. He then asked for a motion to accept item 1, the FY '98 budget allocation and recommendation; item 2 which is the increase for tuition; item 3, the mandatory student fee increase, and item 4, the wage and salary adjustment. Motion properly made and seconded, all items were passed.

Regent Jenkins asked when the Board could see the answers to questions raised about the differentials between fees.

### **COMMITTEE ON EDUCATION, RESEARCH, AND EXTENSION**

The Committee on Education, Research and Extension met on Tuesday, April 8, in Room 229, Physical Education Complex. Present were Regents (Vice Chair) Edgar L. Rhodes, A.W. "Bill" Dahlberg, Suzanne G. Elson, John Hunt, Charles Jones, and Joseph E. Kennedy. Due to Chairman McMillan's early departure on Tuesday from the Committee Meeting, Regent Rhodes reported to the full Board on Wednesday that the Committee reviewed eight items, one item being added in committee, and all requiring action. All items were approved as stated in the agenda. In addition, four information items were presented and discussed. One hundred and twenty appointments were presented and reviewed, four hundred and eighty promotions were



presented and approved, one hundred fifty-six agreements for applied learning experiences and clinical training were presented. Twenty-six contracts with State agencies were presented, five for Georgia State University, one for Medical College of Georgia, nineteen at the University of Georgia, and one at Georgia College and State University. Total awards for April were \$2,772,381. All were approved by the Committee. The Committee recommended all action items and personnel items for full approval by the Board. With motion properly made, variously seconded, and unanimously adopted, the Board approved and authorized the following:

**1. Information Item: Renaming of the Center for Sports Medicine and Sports Sciences, Georgia State University**

President Carl V. Patton has informed the Board of Regents of the renaming of the Center for Sports Medicine and Sports Sciences to the Center for Sports Medicine, Science, and Technology.

This change was made because it better reflects the scope of research activity in the Center. The name change will also be helpful in conveying to external funding agencies the fact that this is not a medical facility as the original name might have suggested. The Center received extensive national and international attention before and during the 1996 Olympics.

**2. Information Item: Achievement of Accreditation, Georgia College & State University**

Acting President and Vice President/Dean of Faculty Ralph W. Hemphill has informed the Board of Regents that the J. Whitney Bunting School of Business has been accredited by the American Assembly of Collegiate Schools of Business (AACSB). The University has received initial accreditation for the baccalaureate and master's degree programs in business. AACSB accreditation was granted for all of Georgia College & State University's locations: the Milledgeville Residential Campus, the Macon Campus, the Dublin Campus, and the Robins Residence and Graduate Centers. The Master in Business Administration and Bachelor of Business Administration degrees are offered at all four locations.

Georgia College & State University was commended on its commitment to quality teaching through varied assessment and feedback techniques, leadership and support for the accreditation process, and commitment to the use of technology to improve instruction, enhance research, and improve communication. By January 15, 2001, Georgia College & State University will be required to address issues concerning the continued support of research and considerations against any increase in faculty workload as the University moves from the quarter to the semester system. This interim report will be required to demonstrate sustained and further enhancement of mission-linked outcomes and processes.

### **3. Renaming of the School of Education to the John H. Lounsbury School of Education, Georgia College & State University**

Approved: The Board approved the request of Acting President and Vice President/Dean of Faculty Ralph W. Hemphill that Georgia College & State University be authorized to name the School of Education in honor of the founding dean John H. Lounsbury, effective April 9, 1997. John H. Lounsbury came to Georgia College & State University in 1960 as Professor of Education, Chairman of the Division of Education, and Director of the newly created Graduate Program. Dr. Lounsbury organized and chaired the first committee in the 1960s that petitioned the State Board of Education to establish a separate and distinctive certificate for middle school teachers. As Chairman of the Board of Directors for the Middle Georgia Teacher Education Service from 1970-1977, Dr. Lounsbury directed the expansion of cross-listed graduate courses for teachers by pooling the resources of Georgia College & State University, Fort Valley State University, Georgia Southwestern University, Georgia Southern University, The University of Georgia, and Mercer University. Additionally, he was twice selected as Chairman of the State Teacher Education Council during the period when the council was the liaison with the State Department of Education and the teacher education institutions.

In 1977, when the Board of Regents approved President Bunting's plan to create four schools at the University, Dr. Lounsbury was chosen as the first Dean of the School of Education. A dedicated classroom teacher, he continued to conduct classes throughout his career. He also spearheaded the effort to establish the Museum and Archives of Georgia Education on campus. In 1975, Dr. Lounsbury was appointed to the legislature's Curriculum Study Committee, and in 1982 he was appointed by then Governor Busbee to the Task Force on Teacher Education. In 1983, he received a special service award from the Georgia Association of Colleges of Teacher Education and was named Professor and Dean Emeritus as well as honorary alumnus. Dr. John H. Lounsbury served as the founding Dean of the School of Education from 1977 through 1983 when he retired. Dr. Lounsbury has been honored since his retirement with the Distinguished Service Award, the highest award at Georgia College & State University. He has twice served as commencement speaker for the University's graduation exercises.

In addition to his service to Georgia College & State University, Dr. Lounsbury has a recognized national reputation. He has been accorded the honor of having the National Middle School Association's highest award named the John H. Lounsbury Award. In addition, the Georgia Association of Middle School Principals has designated its major award by his name. He is noted across the nation as one of the fathers of the National Middle School Movement. Dr. Lounsbury continues to provide leadership for the Middle School Movement through his work as editor of the *National Middle School Journal*. He also remains in full-time professional service as Publications Editor for the National Middle School Association. The recommendation to name the School of Education after John H. Lounsbury is based on the highest merits and is consistent with the interest of the institution. It is the value of the gift of service presented by Dr. Lounsbury which warrants the proposed action.

### **4. Establishment of a Master of Accounting Degree, Georgia Southern University**

Approved: The Board approved the request of President Nicholas L. Henry to establish a Master of Accounting degree, effective April 9, 1997.

Abstract: The Master of Accounting degree is designed to meet the needs of students in the accounting profession, the region, and the mission and objectives of Georgia Southern

University. The University includes in its mission the providing of "critically needed professionals." In 1991, the legislature of the State of Georgia passed a law requiring 150 semester hours or 225 quarter hours to sit for the Uniform Certified Public Accounting Examination effective in 1998. The Master of Accounting degree is designed to accommodate those individuals seeking licensure in the field.

Need: The regional need for Certified Public Accountants (CPA) in public accounting, industry, and government is based on the current placement of accounting graduates and the Georgia Society of CPA recommendations. With the additional educational requirements to obtain the CPA designation, there is a direct societal need for accounting graduates that are qualified to take the Uniform Certified Public Accounting Examination. The American Assembly of Collegiate Schools of Business revised its accreditation standards to encourage business schools to implement accounting degree programs satisfying the 150-hour requirement. To date, 36 states have adopted the 150-hour requirement with varying effective dates to January 1, 2001.

Objectives: The program is based on a 4-1 concept which allows students to obtain an undergraduate degree of choice (i.e., finance, management, or marketing) and then pursue a fifth year of study to obtain the Master of Accounting degree (MAcc). The fifth year of study will give students a competitive advantage in obtaining and maintaining positions within the public accounting profession. The primary objectives of the program are to increase the student's intellectual, communication, and interpersonal skills.

Curriculum: The program will be housed in the Department of Accounting within the College of Business Administration. The curriculum will be presented as 48 quarter hours (30 semester hours) in accordance with national accreditation standards. The program is designed for those students who want a specialized course of study in accounting. The program is divided into three sections of graduate course offerings. The first section (16 quarter hours) represents the accounting core and is required of all students. The second section (16 quarter hours) allows students to select accounting electives from an additional list of courses in the areas of financial accounting, auditing, and taxation. The third selection of courses (16 quarter hours) will consist of one required legal studies course (4 quarter hours) and three electives (12 quarter hours) from a list of non-accounting graduate courses currently offered in the Master of Business Administration program.

Priority: Georgia Southern University has placed this proposal high on its list of institutional priorities.

Funding: Georgia Southern University will reallocate resources to implement this program. No additional state funds are sought.

Assessment: The Office of Academic Affairs will work with the campus to measure the success and continued effectiveness of the proposed program. In 2000, this program will be evaluated by the institution and the System Office to determine the success of the program's implementation and the achievement of the enrollment, quality, centrality, viability, and cost-effectiveness as indicated in the proposal.

**5. Termination of Major(s) and/or Degree(s) at Armstrong Atlantic State University, Columbus State University, Georgia College & State University, Georgia State University, Macon College, Savannah State University, State University of West Georgia, The University of Georgia, and Valdosta State University**

In all of the above mentioned cases, the programs and degrees have been deactivated for longer than two years. Although deactivated for a lengthy amount of time, the programs and degrees were not formally deleted from our records. This activity is an attempt to keep our records current. No students or faculty will be negatively impacted by these terminations. In many cases, the disciplines were incorporated under a different degree or housed within a more appropriate department. A detailed list of the terminations is available in the Office of Academic Affairs.

Approved: The Board approved the request of President Robert A. Burnett that Armstrong Atlantic State University be authorized to terminate 22 majors and two degrees, effective April 9, 1997.

Approved: The Board approved the request of President Frank D. Brown that Columbus State University be authorized to terminate two majors effective, April 9, 1997.

Approved: The Board approved the request of Acting President and Vice President/Dean of Faculty Ralph W. Hemphill that Georgia College & State University be authorized to terminate one degree, effective April 9, 1997.

Approved: The Board approved the request of President Carl V. Patton that Georgia State University be authorized to terminate 12 majors and one degree, effective April 9, 1997.

Approved: The Board approved the request of President S. Aaron Hyatt that Macon College be authorized to terminate one degree, effective April 9, 1997.

Approved: The Board approved the request of President John T. Wolfe, Jr. that Savannah State University be authorized to terminate one degree, effective April 9, 1997.

Approved: The Board approved the request of President Beheruz N. Sethna to terminate one major, effective April 9, 1997.

Approved: The Board approved the request of President Charles B. Knapp that The University of Georgia be authorized to terminate three majors and one degree, effective April 9, 1997.

Approved: The Board approved the request of President Hugh C. Bailey that Valdosta State University be authorized to terminate nine majors, effective April 9, 1997.

**6. Information Item Concerning Clinical Training** Pursuant to authority granted by the Board at its meeting on February 7-8, 1984, the presidents of various institutions of the University System executed 156 memoranda of understanding for clinical training during the month of April. A chart listing the various types of clinical agreements was presented to the Board in the agenda material. The chart is on file in the office of Planning and Policy Analysis in the Division of Academic Affairs in the Central Office, and a copy of each agreement is on file at the institutions concerned.

**7. Information Item Concerning Service Agreements:** Pursuant to authority granted by the Board at its meeting on February 7-8, 1984, the presidents of various institutions executed twenty-six service agreements with various agencies for the purposes and periods designated in a list presented to the Board in the agenda material. A brief synopsis of each agreement was presented. Awards for the month of April totaled \$106,374. The list of these service agreements is on file in the office of Planning and Policy Analysis in the Division of Academic Affairs in the Central Office, and a copy of each agreement is on file at the institutions concerned.

**8. Establishment of an Armstrong Atlantic State University and Savannah State University Collaborative Program in Middle School Teacher Education**

Recommended: The Board approved the request of Presidents Robert A. Burnett and John T. Wolfe, Jr. To establish a collaborative program between Armstrong Atlantic State University and Savannah State University in Middle Grades Education, effective April 9, 1997.

Abstract: The academic program is currently being offered at Armstrong Atlantic State University. The proposal is intended to reduce the critical shortage of teachers with special emphasis given to the fields of mathematics and science. The collaboration will attract and retain talented Armstrong Atlantic State University and Savannah State University undergraduate students into teaching careers.

Need: There is a critical shortage of middle school teachers in the State of Georgia. The availability of Service Cancelable Loans for middle school teachers in the State of Georgia is supportive evidence of this need. The number of students completing teacher education programs has been declining at an alarming rate over the past twenty years. This collaborative proposal is intended to address this need.

Objectives: The benefits of the program are that it will increase the number of middle grade teachers, with top priority given to the fields of mathematics and science. It is a positive example of collaboration between Armstrong Atlantic State University and Savannah State University and has the support of the Savannah-Chatham County School System. The proposed collaboration will provide a viable career option for Savannah State University students and will help fill a statewide teacher need. The collaboration will give first priority to students with

primary and secondary concentrations in mathematics and science. The program will establish rigorous standards for what accomplished middle school teachers should know and be able to do (National Board for Professional Teaching Standards, 1995).

Curriculum: The curriculum will be the same as the current approved program in middle grades education at Armstrong Atlantic State University.

Projected Enrollment: The projected enrollment is as follows: 15 full-time and 15 part-time students.

Funding: The first year of the program (FY '98) will require funding in the amount of \$80,550 and the second year (FY '99) requires \$60,550 for its operation. These funds will be provided to Armstrong Atlantic State University. This request for funding will encompass personnel, equipment and materials, and scholarship costs. The two institutions will absorb the difference between first-year costs and funds needed to sustain the program after start-up.

Assessment: The Office of Academic Affairs will work with the campus to measure the success and continued effectiveness of the proposed program. In 2000, this program will be evaluated by the institution and the System Office to determine the success of the program's implementation and the achievement of the enrollment, quality, centrality, viability, cost-effectiveness as indicated in the proposal.

**Conferring of Emeritus Status: At the request of the presidents of various institutions in the University System, the Board conferred the title of Emeritus upon the following faculty members, effective on the date indicated:**

(a) GEORGIA STATE UNIVERSITY

Russell, Ralph E.: University Librarian/Professor Emeritus Library, effective April 10, 1997.

(b) UNIVERSITY OF GEORGIA

Clark, James Derrell: Professor & Director Emeritus Department of Medical Microbiology, college of veterinary medicine April 1, 1997.

(c) WAYCROSS COLLEGE

Orr, Richard Byron: Professor Emeritus Division of Social Science, effective June 14, 1997.

**Approval of Faculty for Tenure Status Change: The Board approved tenure status change for the following faculty members, effective on the dates indicated:**

(a) GEORGIA STATE UNIVERSITY

Tjeerdsma, Bonnie L.: Professor & Coca-Cola Chair, School of Industrial & Systems Engineering, College of Engineering, three years probationary credit towards Tenure, effective March 12, 1997.

**Approval of Leaves of Absence: The Board approved the Leaves of Absence and the salaries for the period recommended at the following institutions:**

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Chen, Hyland Y. L.: Associate Professor, School of Civil Engineering, College of Engineering, leave from January 3, 1997, to June 13, 1997, with pay.

(b) GEORGIA STATE UNIVERSITY

Noe, Thomas H.: Associate Professor, Department of Finance, College of Business Administration, leave from September 1, 1997, to June 8, 1998.

Sobelson, Roy M.: Professor, College of Law, leave from January 12, 1998, to May 13, 1998, with pay.

Wermiel, Stephen J.: Associate Professor, College of Law, leave from August 18, 1997, to May 13, 1998, without pay.

(c) UNIVERSITY OF GEORGIA

Ndubisi, Forster: Associate Professor, School of Environmental Design, leave from June 1, 1997, to May 30, 1998, without pay.

(d) GEORGIA SOUTHERN UNIVERSITY

Collins, Linda R.: Instructor, Department of Foreign Languages, College of Liberal Arts & Social Sciences, leave from September 1, 1997, to June 30, 1998, with pay.

Edenfield, Olivia C.: Assistant Professor, Department of English & Philosophy, College of Liberal Arts & Social Sciences, leave from September 1, 1997, to June 30, 1998, with pay.

(e) ARMSTRONG ATLANTIC STATE UNIVERSITY

Remler, Nancy L.: Assistant Professor, Department of Learning support, office of academic and enrollment services, leave from September 1, 1997, to June 20, 1998, with pay.

(f) DEKALB COLLEGE

Adams, Teresa B.: Assistant Professor, Division of Business (North), leave from September 5, 1997, to June 12, 1998, without pay.

**APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members previously retired from the University System.**

(a) GEORGIA STATE UNIVERSITY

Andrews, Victor L.: Professor Emeritus, Department of Finance, College of Business Administration, as needed for period beginning May 10, 1997, and ending December 31, 1997, at less than half time.

Bois, Carol D.: Professor Emeritus, Department of Finance, College of Business Administration, as needed for period beginning May 10, 1997, and ending December 31, 1997, less than half time.

Laushey, David M.: Associate Professor Emeritus, Department of History, College of Arts & Sciences, as needed for period beginning March 31, 1997, and ending June 20.

Parker, Larry R.: Part-Time Instructor, Department of Middle-Secondary Education & Instructional Technology, College of Education, as needed for period beginning March 31, 1997, and ending June 13, 1997, at less than half time.

(b) UNIVERSITY OF GEORGIA

Barrett, Nancy C.: Part-Time Assistant Professor, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Boardman, Katherine Blacks: Part-Time Assistant Professor, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998.

Cotter, David J.: Part-Time Instructor, Georgia Center for Continuing Education, Vice President for service, as needed for period beginning July 1, 1997 and ending June 30, 1998, at less than half time.

Gratzek, John Bernard: Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning August 3, 1997, and ending August 7, 1997, at less than half time.

Hackney, Patricia D.: Public Service Associate, Vice President for Service, as needed for period beginning May 1, 1997, and ending April 30, 1998, at less than half time.

Holt, Irene C.: Cafeteria Manager II, College of Agricultural and Environmental Sciences, as needed for period beginning May 1, 1997, and ending April 30, 1998, at less than half time.

Hutcheson, Gwendolyn: Part-Time Instructor, School of Teacher Education Department of Social Science Education, College of Education, as needed for period beginning March 28, 1997, and ending June 12, 1997, at less than half time.

Johnston, Margaret Mims: Instructor, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Kagerer, Rudolph Lucas: Associate Professor, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Kohl, Diane Mary: Assistant Professor, College of Family and Consumer Sciences, as needed for period beginning June 23, 1997, and ending July 21, 1997, at less than half time.

O'Briant, Walter Herbert: Associate Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.



Spaulding, James D.: Research Associate, Vice President for Research, as needed for period beginning April 1, 1997, and ending June 30, 1997, at less than half time.

Trimble, Richard Thomas: Associate Professor, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 8, 1997, and ending May 7, 1998.

Wilson, Ernest Walter: Associate Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Yeatts, Pearline Peters: Part-Time Associate Professor, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Young, Douglas Parker: Professor, Vice President for Academic Affairs, as needed for period beginning March 15, 1998, and ending June 15, 1998, at less than half time.

(c) FORT VALLEY STATE UNIVERSITY

Hill, J.C., Jr.: Assistant Professor, Department of English, School of Arts and Sciences, as needed for period beginning January 15, 1997, and ending March 19, 1997, at less than half time.

(d) NORTH GEORGIA COLLEGE & STATE UNIVERSITY

Benton, Sidney Edwin: Professor Emeritus, Department of Education, as needed for period beginning March 25, 1997, and ending June 30, 1997, at less than half time.

Ellington, Allen R.: Professor Emeritus, Department of Business Administration, as needed for period beginning March 24, 1997, and ending June 30, 1997, at less than half time.

Jerrolds, Bob W.: Professor Emeritus, Department of Education, as needed for period beginning March 24, 1997, and ending June 30, 1997, at less than half time.

Sorohan, Lawrence Joseph: Professor Emeritus, Department of Education, as needed for period beginning March 24, 1997, and ending June 30, 1997, at less than half time.

True, Judith N.: Professor Emeritus, Department of Education, as needed for period beginning March 24, 1997, and ending June 30, 1997, at less than half time.

(e) SAVANNAH STATE UNIVERSITY

Dilworth, Lillie S.: Part-Time Instructor, Department of Developmental Studies, as needed for period beginning September 1, 1996, and ending June 13, 1997, at less than half time.

(f) DEKALB COLLEGE

Maffett, Issac Lamar, Jr.: Part-Time Associate Professor, Department of English (North), Division of Humanities (North), as needed for period beginning March 31, 1997, and ending June 30, 1997, at less than half time.

**APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members over the age of seventy previously retired from the University System.**

(a) UNIVERSITY OF GEORGIA

Agee, Warren Kendall: Professor Emeritus, College of Journalism & Mass Communications, as needed for period beginning January 6, 1997, and ending March 21, 1997, at less than half time.

**APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members over the age of seventy previously retired from the University System.**

(a) UNIVERSITY OF GEORGIA

Davis Earl Fred: Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Freshley, Dwight Lowell: Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(b) KENNESAW STATE UNIVERSITY

Graham, Mildred W.: Part-Time Assistant Professor Department of Elementary and Early Childhood Education School of Education, as needed for period beginning March 31, 1997, and ending June 21 1997, at less than half time.

**Appointment of Faculty: The Board approved the appointment of faculty members at the salaries and for the period recommended at the following institutions:**

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Bryan, Jason A.: Research Scientist I, Signatures Technology Laboratory, Georgia Tech Research Institute, effective March 19, 1997.

Chen, Yan Z.: Research Scientist I, College of Architecture, for period beginning March 3, 1997, and ending June 30, 1997.

Chin, Mian: Research Scientist II, School of Earth & Atmospheric Sciences, College of Sciences, for period beginning March 6, 1997, and ending June 30, 1997.

Ciucu, Mihai: Assistant Professor, School of Mathematics, College of Sciences, effective September 23, 1997, and ending June 30, 1997.

Clark, Matthew D.: Research Engineer I, Sensors & Electromagnetic Applications Laboratory, Georgia Tech Research Institute, effective April 1, 1997.

Dee, Thomas S.: Instructor, (NTT) School of Economics, Ivan Allen College of Management, International Affairs & Policy effective September 22, 1997.

Grayson, Deborah R.: Assistant Professor, Department of Literature, Communication & Culture, Ivan Allen College of Management, International Affairs & Policy, with three years of probationary credit, effective September 22, 1997.

Guan, Hann-Wen: Research Scientist II, School of Earth & Atmospheric Sciences, College of Sciences, for period beginning March 24, 1997, and ending June 30, 1997.

Hardy, Tommy Ray: Research Scientist I, College of Architecture, for Fall quarter 1996, through Spring Quarter 1997.

Herrington, Tyanna K.: Assistant Professor, Department of Literature, Communication & Culture, Ivan Allen College of Management, International Affairs & Policy, effective September 22, 1997.

Li, Haizheng Clifford: Instructor (NTT) School of Economics, Ivan Allen College of Management, International Affairs & Policy, effective September 22, 1997.

Liotta, Charles, L.: Regents Professor (1st Term), School of Chemistry & Biochemistry, College of Sciences, effective July 1, 1997.

Luo, Chao: Research Scientist II, School of Earth & Atmospheric Sciences, College of Sciences, for period beginning April 1, 1997, and ending June 30, 1997.

Sadowski, Dennis L.: Research Engineer II, School of Mechanical Engineering, College of Engineering, effective April 1, 1997.

Salthouse, Timothy A.: Regents Professor (1st Term), School of Psychology, College of Sciences, effective September 1, 1997.

Sanders, Thomas H.B., Jr.: Regents Professor (2nd Term), School of Materials Science & Engineering, College of Engineering, effective July 1, 1997.

Selvidge, Kenneth L., II: Research Scientist I, Electronic Systems Laboratory, Georgia Tech Research Institute, effective April 1, 1997.

Shackelford, Russell: Academic Professional (NTT) College of Computing, effective April 1, 1997.

Simpson, Orman A.: Research Scientist II, effective March 31, 1997.

Smith, Bernita: Research Associate I, College of Architecture, for Spring Quarter 1997.

Smith, Ian E.: Research Scientist I, College of Computing, effective April 1, 1997.

Wills, Brian W.: Research Associate I, College of Architecture, for period beginning January 1, 1997.

Yoganathan, Ajit P.: Regents Professor (2nd term), School of Chemical Engineering, College of Engineering, effective July 1, 1997.

(b) GEORGIA STATE UNIVERSITY

Armistead, Lisa P.: Assistant Professor, Department of Psychology, College of Arts & Sciences, effective September 15, 1997.

Bommer, William H.: Assistant Professor, Department of Management, College of Business Administration, with two years of probationary credit, effective June 16, 1997.

Burgess, Elizabeth O.: Assistant Professor, Department of Sociology, College of Arts & Sciences, effective September 15, 1997.

Cook, Sarah L.: Assistant Professor, Department of Psychology, College of Arts & Sciences, effective September 15, 1997.

Downs, William M.: Assistant Professor, Department of Political Science, College of Arts & Sciences, effective September 15, 1997.

Gallaher, Charles: Assistant Professor, Department of Sociology, College of Arts & Sciences, effective September 15, 1997.

Hughes, M. Elaine: Assistant Professor, (NTT) Library, effective April 9, 1997.

Huhman, Kim: Assistant Professor, Department of Psychology, College of Arts & Sciences, effective September 15, 1997.

Kane, Michael J.: Assistant Professor, Department of Psychology, College of Arts & Sciences, effective September 15, 1997.

Kuperminc, Gabriel P.: Assistant Professor, Department of Psychology, College of Arts & Sciences, effective September 15, 1997.

Logan, Beatrice L.: Academic Professional, (NTT) Department of Learning Support Programs, College of Arts & Sciences, effective April 10, 1997.

(c) MEDICAL COLLEGE OF GEORGIA

Weisser, Lydia E.: Assistant professor, (NTT) Department of Psychiatry & health Behavior, School of Medicine, effective May 1, 1997.

(d) UNIVERSITY OF GEORGIA

Allen, Lewis Ray: Associate Academy Professional, School of Teacher Education, College of Education, effective April 1, 1997.

Bensman, Beth Ann: Librarian I, Libraries, Vice President for Academic Affairs, effective April 17, 1997.

Beresford, Dennis R.: Lecturer, J.M. Tull School of Accounting, College of Business Administration, effective September 10, 1997.

Hawkins, Larry: Associate Professor, Department of Large Animal Medicine, College of Veterinary Medicine, effective April 10, 1997.

Holstrom, Scott Alan: Assistant Professor, Department of Physics & Astronomy, Franklin College of Arts and Sciences, effective March 28, 1997.

Jones, Catherine Mary: Sandy Beaver ASOP, Department of Romance Languages, Franklin College of Arts and Sciences, effective September 1, 1996.

Jones, Lori Ann: Clinical Assistant Professor Department Of Pharmacy Practice, College of Pharmacy, effective May 12, 1997.

Jordan, Mark D.: Academic Professional, University Computing and Network, Vice President for Academic Affairs, effective June 1, 1997.

O'Kelly, Charles Rogers Jr.: Professor ME Kilpatrick Chr Law, with Tenure, School of Law, effective July 1, 1997.

Powers, Mary Pauline: Public Service Rep. College of Agricultural and Environmental Sciences, effective May 1, 1997.

Thomas, Kimberly B.: Associate Academic Professional, Department of Journalism, College of Journalism & Mass communications, effective March 10, 1997.

Zhang, Yuanlin: Temporary Instructor, Department of Pharmacology and Toxicology, College of Pharmacy, for period beginning April 1, 1997, and ending June 30, 1997.

(e) GEORGIA SOUTHERN UNIVERSITY

Kostin, Mark Stephen: Assistant Professor, Department of Middle Grades and Secondary Education, College of Education, effective September 1, 1997.

Pacini, Carl J.: Assistant Professor, Department of Accounting, College of Business Administration, effective September 1, 1997.

(f) VALDOSTA STATE UNIVERSITY

Allen, Ralph C.: Department Head Academic, Department of Marketing & Economics, College of Business Administration, effective July 1.

(g) ALBANY STATE UNIVERSITY

Ochonma, Ogonnia: Temporary Assistant Professor, (NTT) Department of Nursing, School of Nursing & Allied Health, for Spring quarter 1997.

(h) ARMSTRONG ATLANTIC STATE UNIVERSITY

Brawner, James: Assistant Professor, Department of Mathematics, School of Arts and Sciences, with one year of probationary credit, effective September 1, 1997.

Gleeson, David: Assistant Professor, Department of Mathematics, School of Arts and Sciences, with one year of probationary credit, effective September 1, 1997.

Hall, Michael R.: Assistant Professor, Department of History, School of Arts and Sciences, effective September 1, 1997.

Hessinger, Sabrina: Assistant Professor, Department of Mathematics, School of Arts and Sciences, effective September 1, 1997.

Toma, Michael J.: Assistant Professor, Division of Social and Behavioral Sciences, School of Arts and Sciences, effective September 1, 1997.

(i) COLUMBUS STATE UNIVERSITY

George, Lawrence E.: Instructor, (NTT) Vice President for Academic Affairs, effective July 1, 1997.

Matthews, Becky F.: Temporary Instructor, Department of History, School of Arts & Letters, for Spring Quarter 1997.

Oppenheimer, Peter H.: Assistant Professor, Department of Language & Literature, School of Arts & Letters, with one year of probationary credit, effective September 1, 1997.

Wharry, Cheryl H.: Assistant Professor, Department of Language & Literature, School of Arts & Letters, with one year of probationary credit, effective September 1, 1997.

(j) FORT VALLEY STATE UNIVERSITY

Toles, J. Lafayett, Jr.: Professor, Department of Business Administration & Economics, School of Arts and Sciences, with three years of probationary credit, for Winter Quarter 1997.

(k) KENNESAW STATE UNIVERSITY

Hill, Mary C.: Associate Professor, Department of Accounting, Michael J. Coles School of Business Administration, with two years of Probationary credit, effective September 15, 1997.

Strieker, Toni S.: Temporary Assistant Professor, Department of Elementary and Early Childhood Education, School of Education, for Spring Quarter 1997.

(l) NORTH GEORGIA COLLEGE & STATE UNIVERSITY

Democko, Cecilia S.: Assistant Professor, Department of Physical Therapy, effective March 1, 1997.

Milleman, Ellen J.: Assistant Professor, Department of Chemistry, effective September 1, 1997.

(m) STATE UNIVERSITY OF WEST GEORGIA

Tabit, Christopher R.: Assistant Professor, Department of Biology, School of Arts & Sciences, effective September 17, 1997.

(n) DEKALB COLLEGE

Barrow, Ellen L.: Librarian Instructor, Library (Central), effective March 10, 1997.

Honkan, Anant G.: Assistant Professor, Department of Engineering (Central), division of Math/Computer Sciences (Central), with one year of probationary credit, effective March 31, 1997.

Roescher, Frank A.: Assistant Professor, Department of Mathematics (North), Division of Math/Computer Sciences (North), with one year of probationary credit, effective March 31, 1997.

(o) DALTON COLLEGE

Precise, Billie K.: Instructor, Division of Nursing, effective April 1, 1997.

**Promotions: The Board approved the promotion of faculty members at the following institutions:** Georgia Institute of Technology, Georgia State University, Medical College of Georgia, University of Georgia, Georgia Southern University, Valdosta State University, Albany State University, Augusta State University, Columbus State University, Clayton State University, Fort Valley State University, Georgia College & State University, Georgia Southwestern State University, Kennesaw State University, North Georgia College & State University, Southern Polytechnic State University, Savannah State University, State University of West Georgia, Abraham Baldwin Agricultural College, Darton College, Atlanta Metropolitan College, Bainbridge College, Coastal Georgia Community College, DeKalb College, Dalton College, East Georgia College, Floyd College, Gainesville College, Gordon College, Macon College, Middle Georgia College, South Georgia College, Skidaway Institute of Oceanography, Waycross College.

## **COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law met on Tuesday, April 8, 1997, in Room 229, Physical Education Complex. Present were Chairman Edgar L. Jenkins, Vice Chair Juanita P. Baranco, Donald M. Leebern, and Elridge W. McMillan. In Chairman Jenkins absence, Regent Baranco reported to the full Board on Wednesday that the Committee had reviewed six applications for review; each was considered and approved as recommended. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

1. In the matter of Nicole Hajosy at Medical College of Georgia, concerning dismissal, the application for review was denied.
2. In the matter of Kailash N. Pandey at Medical College of Georgia, concerning denial of tenure, the application for review was denied.
3. In the matter of William R. Cheek at DeKalb College, concerning merit pay raises, the

application for review was denied.

4. In the matter of Laszlo G. Meszaros at Medical College of Georgia, concerning denial of promotion and tenure, the application for review was denied.

5. In the matter of H. Larry Armstead at DeKalb College, concerning denial of promotion, the application for review was denied.

6. In the matter of Paula Alegi at Columbus State University, concerning removing "administrative exclusion" from her transcript, the application for review was denied.

The Committee on Organization and Law reviewed the findings of facts and the conclusions of law as drafted by Associate Vice Chancellor of Legal Affairs, Ms. Elizabeth E. Neely, in the matter of **Mohammad Bhuiyan** at Savannah State University and approved those findings as presented to the committee. The Members of the Committee who reviewed this item were Chairman Juanita P. Baranco, and Regents Edgar L. Rhodes and Edgar L. Jenkins.

### **COMMITTEE ON FINANCE AND BUSINESS**

The Committee on Finance and Business Operations met Tuesday, April 8, 1997, in Room 230, Physical Education. Present were Chairman Kenneth W. Cannestra, and Regents (Vice Chair) William B. Turner, S. William Clark, Jr., J. Tom Coleman, Jr., Edgar L. Jenkins, Donald M. Leebern, Jr., and Glenn S. White. Chairman Cannestra reported to the full Board on Wednesday that the Committee had reviewed six items requiring action, the sixth requiring unanimous consent. Chairman Cannestra commented that there was discussion on why there existed a large discrepancy on mandatory fees with different institutions. Chairman Cannestra requested that the staff develop information using institutional data which explains differences among the institutions with regard to mandatory fees and report back to the Finance and Business Operations Committee within the next few months. Each was considered and approved as recommended. With motion properly made, seconded, and unanimously adopted, the Board approved and authorized the following:

#### **1. Fiscal Year 1998 Budget Allocation Recommendations**

Approved: The Board approved the allocation of the State Appropriation for Fiscal Year 1998 among the various institutions and operating units of the University System of Georgia.

#### **2. Increase in Matriculation (Tuition) and Non-resident Fees**

Approved: The Board approved increases in the matriculation (tuition) and non resident fees for students in the University System of Georgia, effective with the opening of the 1997 Summer Quarter.

The tuition recommendations provide for a general cost-inflation increase, are consistent with the salary increases and reflect the new board policies on graduate and non-resident tuition. The action also reflects three institutions' proposals for professional school tuition differentials.

#### **3. Increase and/or Adjustment in Mandatory Student Charges**

Approved: The Board approved the increase and/or adjustment in mandatory student charges for

various institutions of the University System of Georgia.

**4. Approval Method of Distributing Salary and Wage Adjustment Funds Provided in the Fiscal Year 1998 State Appropriation**

Approved: The Board approved the Statement of Salary and Wage Administration.

**5. Amendments to Fiscal Year 1996 - 1997 Budget**

Approved: Pursuant to new procedures for amending the University System Budget, the Board approved the consolidated amendments to the Fiscal year 1996 - 1997 Budget of the University System of Georgia as displayed in Appendix I.

Background: In May 1996, the Board of Regents, in an effort to reduce the number and complexity of amendments, revised the budget amendment process. Under the new procedure, the Board continues to approve all budget amendments, but the monthly budget amendment report will highlight and discuss amendments only where changes exceed 5% of the budget or would add significant ongoing expenses to the institutions. The following amendment is presented for review by the Board of Regents in accordance with the new guidelines.

Three institutions are requesting increases in their capital budget to reflect the use of Auxiliary Enterprise Renewal and Replacements funds for renovation of auxiliary facilities and equipment replacement purchases in accordance with Board policy. These institutions and the amounts requested are as follows:

Bainbridge College	\$ 15,450
Coastal Georgia Community College	\$ 26,988
Fort Valley State University	\$ 1,159,494

Four institutions are requesting increases for non-personal services with revenues from sponsored operations, lapsed personal service funds and unanticipated additional tuition and fee revenues. These funds will be used to support scholarships, operating expenses, equipment purchases and activities associated with sponsored programs. The institutions and the amounts requested are as follows:

Coastal Georgia Community College	\$ 249,763
Georgia College & State University	\$ 1,012,014
East Georgia College	\$ 157,792
Gainesville College	\$ 305,804

In addition, North Georgia College & State University requests an 8.55% increase (\$50,102) in the Student Activities Budget. This increase reflects actual receipts of additional revenue due to an enrollment increase in excess of 7% which had not been anticipated. Revenues will be budgeted for additional student recreational and cultural activities.

Gainesville College also requests a 7.5% increase (\$75,000) in the Auxiliary Enterprise budget. Due to the closing of an area bookstore, the campus bookstore has seen an increase in sales, and

the additional revenue has been budgeted to cover related bookstore expenses and in the Contingency Fund.

## **6. Approval of Adjustment in Health Benefit Contribution Percentages**

Approved: The Board approved by unanimous consent a change in ratio of employer/employee health benefit contributions from 81.1%/18.9% to 80.9%/19.5% respectively, effective July 1, 1997.

During the recent legislative session there was a \$2.68 million adjustment in state appropriated funds to the University System for health benefits. In order to reflect this adjustment, it is necessary that the contribution ration be changed as indicated above. While basically this pertains to the University System's indemnity plan, it will also apply to the various HMO options in the University System.

The University System's self-insured indemnity plan currently has a balance of approximately \$44 million in its reserve fund. This represents the equivalent of about four months of claims, a healthy reserve. The adjustment of the employer/employee rate will result in roughly two and one half (2 1/2) months of reserves.

## **COMMITTEE ON REAL ESTATE AND FACILITIES**

The Committee on Real Estate and Facilities met on Tuesday, April 8, 1997, in Room 230 Physical Education Complex. Present were Chairman J. Tom Coleman, Jr., Vice Chair William B. Turner, and Regents Thomas F. Allgood Sr., Kenneth W. Cannestra, S. William Clark, Jr., J. Tom Coleman Jr., Edgar L. Jenkins, Donald M. Leebern, Jr., and Glenn S. White. Chairman Coleman reported six items on the agenda; four required action. The Committee recommended full approval of these items. Motion made and seconded, the Board unanimously approved and authorized the following:

### **1. Renewal of Lease, Georgia Institute of Technology**

Approved: The Board authorized the execution of renewal to Lease Agreement between the Board of Regents, as Lessor, and Georgia Athletic facilities located on the campus of Georgia Tech for a ten (10) year period beginning July 1, 1007, and ending June 30, 2007, at an annual rate of one dollar and other good and valuable consideration, for the benefit of Georgia Institute of Technology.

Also Approved: The terms of this renewal to lease agreement be subject to review and legal approval of the office of the Attorney General.

The Board of Regents and the Georgia Tech Athletic Association, on June 29, 1949, entered into an agreement covering the Athletic Association's use of certain athletic facilities located on the campus of Georgia Tech which currently includes Grant Field, Rose Bowl Field, Alexander Memorial Coliseum, James K. Luck Building, portions of the Wardlaw Building and other sports fields.

This agreement has been renewed ten times by the Board, most recently in 1992.

This action will amend the agreement to clarify the facilities that are included in the agreement and update current location of properties on the Georgia Institute of Technology campus that are



used for athletic purposes. Rose Bowl Field will be clarified to include Chandler Stadium and Bill Moore Tennis Complex. The sports fields will be clarified to be the intramural fields known as the SAC Athletic Fields.

This action will renew the agreement for the period July 1, 1997, to June 30, 2007.

## **2. Rental Agreement, Georgia Southern University**

Approved: The Board authorize the execution of a lease agreement between GE Capital Modular Space, as Landlord, and the Board of Regents, as Tenant, Covering 11,500 square feet of space, known as Building No. 807, Nursing II, for the period July 1, 1997, through June 30, 1998, at an annual rental of \$79,824.00 (\$6.94 per square foot per year), with option to renew for four consecutive one-year periods at the annual rental of \$79,824 for the use of Georgia Southern University.

Also Approved: The terms of the above lease agreement be subject to the review and legal approval of the office of the Attorney General.

This modular building has been leased since July 1992. All option periods of this lease have been exercised. This lease is necessary to permit the continued use of this 11,500 square foot modular building by Georgia Southern University for the Nursing Program. The rental rate of \$79,824 is the same rate as established through competitive bidding in the July 1992 agreement. The \$6.94 per square foot per year is the lowest rate of any modular units at Georgia Southern University. Rates currently range from \$6.94 to \$10.57.

The facility is used for the Nursing Program, in which approximately 28 faculty and staff serve almost 700 undergraduate and graduate students.

There is no non-leased space available on Georgia Southern's Campus at which this large program, with its special equipment and laboratory needs, can be accommodated. Nursing instruction relies heavily on audiovisual presentation and hands-on training. Because they are too remote from Georgia Southern's campus, no other institution can offer suitable space for Nursing's relocation.

Construction of Phase I of a Science and Nursing Facility would replace the need to lease this building and has been requested by Georgia Southern University as the Priority 2 project on the Minor Capital Outlay List for FY 2000.

The term of the lease agreement will commence on July 1, 1997, and will end on June 30, 1998, with the option to renew on a year-to-year, or semi-annual, basis for four consecutive years.

## **3. Demolition of Building, Atlanta Metropolitan College**

Approved: The Board declared Building Number 300 known as the Casplan Warehouse located on the campus of Atlanta College or other units of the University System of Georgia and authorize the demolition and removal of this building.

Also Approved: The Board requested Governor Miller to issue an Executive Order authorizing the demolition and removal of this building from the campus of Atlanta Metropolitan College.

The building was constructed in the 1950's and was acquired with the property in 1970, when the

Board of Regents acquired the property the campus is built on from the City of Atlanta.

The building is a 3,500 square foot, one-story, concrete block building with an attached trailer building.

The building housed the College's Central Stores Warehouse/Central Receiving Departments until August 1994. The poor and deteriorating condition of this building made it necessary to move the Central Stores/Central Receiving operations to another location on campus. The building currently vacant and cannot be economically repaired.

The property will be cleared and this will significantly improve the appearance of the secondary campus entrance from Casplan Avenue.

An environmental report dated February 25, 1997 by Remtech Engineers indicated the existence of vinyl asbestos tile that will require remediation.

The demolition including asbestos abatement will be conducted by public works contract at an estimated cost not-to-exceed \$18,962.00. with budgeted funds.

#### **4. Naming of Student Services Building, Georgia Institute of Technology**

Approved: The Board authorized the naming of the student services building the "Charles A. Smithgall, Jr. Student Services Building" to honor Mr. Charles A. Smithgall, Jr. Per the new policy adopted by the Board in November 1995 on the naming of facilities for living persons, Georgia Institute of Technology has submitted a request which has been reviewed by Senior Vice Chancellor Dunning's office and is now submitted to the Board for review.

President Clough of the Georgia Institute of Technology has requested that the student services building be named the Charles A. Smithgall, Jr. Student Services Building to honor Mr. Charles A. Smithgall, Jr. Examples of outstanding services rendered by Mr. Smithgall are:

- Served as a Regent of the University System of Georgia (1966-670; served as Trustee of the Georgia Tech Alumni Association (1961-63), Vice Chairman of the Georgia Tech Advisory Board (1970-72), and member of the President's Scholarship Committee and Joint Tech/Georgia Fund.
- Served as Director of the Georgia State Chamber of Commerce (1965), Gainesville Chamber of Commerce, The Georgia Society for Crippled Children (1965), and the Georgia Tax Research Foundation (1965).

#### **5. Information Item: Master Planning**

Richard F. Galehouse from Sasaki Associates prepared and presented a report to the Board on the Physical Master Planning Template. He explained that in 1996 the Georgia Board of Regents of the University System of Georgia developed a pilot program for preparing and adopting physical master plans at the System's thirty four campuses. The product of this effort, a Physical Master Planning Template, is designed to assist the colleges and universities in preparing physical master plans which support their educational missions. The Template has a dual purpose: to aid individual institutions in preparing physical master plans to augment their academic missions and strategic plans and to guide the Board of Regents of the University System of Georgia in allocating funds for future physical improvements. The Physical Master Planning Template is a guideline which defines the content, methodology, information sources and level of detail of the data which is anticipated for the physical master plans that each institution will be preparing. The process of developing the physical master plan is critical to the twin objectives of achieving efficiency in support of the academic mission and achieving a beautiful environmental quality consistent with its educational purpose.

#### **6. Information Item: Housing Update**

This Board was given an update regarding several student housing-related items, including the status of the RFP for public participation in the financing, design, construction, and operation of a student housing facility at Southern Polytechnic State University. The Student Housing Task Force is currently completing a report that will include findings and recommendations to the Office of Capital Resources. A preliminary scan of Task Force findings establishes the

following:

- 21 of the 35 USG locations (including Skidaway Institute of Oceanography) have student housing;
- The number of bed spaces at these institutions ranges from a low of 15 to over 6,000;
- The USG includes over 170 residential buildings with a total capacity in excess of 32,000 beds;
- The average age of the residential buildings is 30 years, with some buildings as old as 90 years;
- Approximately 30 of the 170 residential buildings require significant repair significant repair and most require some type of renovation;
- The average occupancy rate varies greatly by type of institution, e.g.,
  - 86% at research universities
  - 99.5% at regional universities;
  - 93% at state colleges and universities; and
  - 76% at two-year colleges.

Requests for information on campus plans for managing housing renewal should also produce useful data and information once the study is complete.

The Student Housing Task Force is scheduled to make its final report to Senior Vice Chancellor Desrochers prior to the May Board Meeting. It is anticipated that at the May meeting the Task Force Chair will present that report to the Real Estate and Facilities Committee.

### **AUDIT COMMITTEE**

The Committee on Audit met on Tuesday, April 8, 1997, in Room 229, Physical Education Complex. Present were Chairman Juanita P. Baranco, J. Tom Coleman, Jr., Vice Chairman, Regents Kenneth W. Cannestra, and Suzanne G. Elson. Chairman Baranco reported that the first item on the agenda was a report by the State Auditors Office on FY '96 State Audit Activity. Regent Baranco reported on three schools which the State Auditors Office where significant deficiencies were found. The schools are: Georgia State University, Fort Valley State University, Southern Polytechnic State University.

#### **1. Information Item: Report by the State Department of Audits -- FY '96 Audit Activity**

A report was presented by Larry Whitaker of the State Auditors Office on FY '96 State Audit Activity. Noted deficiencies and improvements at institutions were reported. Commitments were made to continue the relationship and collaboration between the State Auditors office and the Central Office to facilitate positive change and accountability of financial resources.

#### **2. Information Item: Report on Internal Audit Activity -- FY '97 Audit Plan**

A report on current progress of the Fiscal Year 1997 Internal Audit Plan indicated that over 80% of the proposed plan has been completed and that 100% coverage of the plan is expected by the end of June 1997. Internal Audit activities relating to special audits at the Medical College of Georgia and Floyd College were also reported to the committee.

### **3. Information Item: Status Report -- Outsource Projects**

A report on the current status of the Internal Audit projects scheduled to be outsourced in fiscal '97 was presented to the committee. The report indicated that agreements had been reached and contracts had been signed for Internal Audits at Augusta State University, Macon College, and Valdosta State University. Completion dates for all three audits have been set for June 15, 1997. The Cash Management Audit, also planned for fiscal '97, is scheduled to be completed April 30, 1997 with a presentation to the Audit committee scheduled for May 13, 1997.

### **REPORT FROM THE STUDENT ADVISORY COUNCIL**

Dr. Portch introduced Student Advisory Council Chairman, Mr. Jimmie McEver who gave his final report before ending his term. Mr. McEver began by reporting on the January Presidents' Meeting, held January 24-26, in Macon, Georgia. Twenty-five schools were represented. An evaluation of the organization was made in preparation for the next presidential election. He then asked Mr. Robert Flournoy, Vice Chairman of Student Advisory Council, to discuss on the Student Advisory Council's first Community Service Project. Mr. Flournoy reported that SAC representatives visited two facilities, the Bell Arbor Care Facility and the Central Georgia Medical Center Children's Hospital. Mr. McEver then thanked Barry Fullerton, Vice Chancellor for Student Services and advisor to SAC.

Mr. McEver reported on the Winter SAC Conference, held February 21-24, at Kennesaw State University. Twenty-eight schools were represented, and 128 students attended. Among the issues at the SAC Winter Conference was a resolution put together by the SAC Academic Affairs Committee concerning the implementation and use of technology fees at System institutions. The Student Advisory Council agreed that, in general, mandatory fees should not be used for the maintenance of academic infrastructure. It is the opinion of the Student Advisory Council that these fees should go to value-added services for students. The Internal Affairs Committee presented a resolution to create the Zell Miller Friend of the Student Award. This will be awarded to people outside the University System who affect the lives of students. A resolution of SAC community service efforts was presented. Another resolution approved in principle was the creation of a Student Advisory Council Foundation. This foundation would supplement some of the efforts of smaller institutions whose SAC budgets are small and ease the financial burden of SAC officers and others who wish to attend SAC events.

Mr. McEver next presented the revised SAC Bylaws. He asked Acting Chairman Clark for a motion to approve the revised Bylaws. There being no objections, motion was properly made and seconded; the revised Student Advisory Council Bylaws were approved unanimously by the Board.

Mr. McEver then noted the SAC resolution concerning the disbursement of HOPE Scholarship Book Money which would allow students to spend their allocated book moneys at the vendor of the students' choice.

Regarding a comprehensive resolution on HOPE Scholarship rules and regulations, Mr. McEver introduced Lisa Matheson, SAC President from West Georgia College, to talk about the "attempted hours" clause of the HOPE Scholarship. SAC leadership would like the clause not to include: 1) Credit hours earned by examination, 2) Withdrawn (W), withdrawn passing (WP), and withdrawn failing (WF), if they occurred in a term in which a student was not a HOPE recipient, and 3) Credit hours earned or withdrawn beyond minimum full-time enrollment during which a student was a HOPE recipient.

Mr. McEver ended his report with two final SAC resolutions, one concerning the allocation of student athletic fees and the other concerning student representation on institute committees. Mr. McEver noted that athletic fees were frequently the most significant mandatory fees, particularly with state universities. He commented that there is currently no System policy governing how athletic departments are run. SAC is asking for a provision which would allow for student representation on how much of the athletic budget of an institution can be provided by students. He told the Board that students are very pleased that this Board is taking a closer look at mandatory fees and their uses. He closed by saying that the last two years have been very significant ones for him; he has enjoyed working with Chancellor Portch and the Board.

### **CHANCELLOR'S REPORT TO THE BOARD**

Chancellor Portch began by noting that it is a special pleasure to present a report at Atlanta Metropolitan College. He recalled that he decided, for several reasons, to spend the morning of July 1, 1994, his first day on the job, visiting Atlanta Metropolitan College. He wanted to signal his support for two-year colleges, for institutions serving many students from at-risk situations, and for the lesser-known institutions. He noted that he was impressed by what he saw and was heartened by the potential. In these three years he has returned a number of times and has seen considerable progress. Chancellor Portch noted that President Harold Wade's arrival was a critical moment in the institution's history, and he and his colleagues continue to put this jewel of a campus not just on the map but a regular stopover.

Chancellor Portch then noted how impressed he has been by the student government at Atlanta Metropolitan College and its consistency as a leader in the statewide organization. He also noted that he was delighted the Board chose to visit Atlanta Metropolitan College to witness what the Board's actions have meant to a small but vital campus. He said that it is good to visit a campus shortly after the legislative session ends because it enables the Board to see first-hand why the partnership with the state is so crucial.

Chancellor Portch then turned to the legislative session. He noted that this particular session was a success for the board and its students, faculty, and staff and also successful for the state because the message continues to be that the state has a commitment to education. Chancellor Portch then stated that Governor Zell Miller remained a strong proponent throughout the session and that the System is fortunate to have outstanding leadership of our committees in both the Senate and the House. He then made special note of Jack Hill and Calvin Smyre and commented that they are not only able politicians and strong advocates for higher education, they are also the type of people who should be making public policy decisions.

Chancellor Portch commented that the System's biggest challenge had been maintaining the salary priority. The House reduced salary increases for non-faculty. He stated that with the help of involved System employees, the strong advocacy of Lieutenant Governor Howard and Senate Conferees (Senators Hooks, Perdue, and Walker), the decision was reversed.

Closing his comments on the legislative session, Chancellor Portch noted that the Presidents made the bulk of the appropriations committee presentation, they visited the capitol regularly, and they responded magnificently when the System faced the salary challenge. He also noted that the students were full and effective partners and that the Regents were able advocates, often quietly behind the scenes. Chancellor Portch then thanked Tom Daniel, Vice Chancellor for External Affairs, ably assisted by his own staff and staff from virtually every office in our operation, for working tirelessly and skillfully--and always humbly--to advance the System's cause. He has a well-earned reputation for constituent service. He brings insight and integrity--and even intrigue -- when necessary!

Chancellor Portch then noted the achievements of students, faculty, staff:

- Two System students, Bonny Ling and Robert Lucas, were selected nationally to be Truman Scholars. The Truman Scholarship is a highly competitive, merit-based award offered to college juniors who want to go to graduate school in preparation for a career in public service. The scholarship recognizes outstanding potential as a leader in public service; membership in a community of persons devoted to helping others and to improving the environment; and a \$30,000 grant (\$3,000 to be used in the senior year and \$27,000 for graduate study in the U.S. or abroad in a wide variety of fields).

Both Ms. Ling and Mr. Lucas attend the University of Georgia. Robert Lucas is a particularly interesting case, since he was selected while attending Middle Georgia College before transferring as a junior to the University of Georgia. He is one of only two students nationally chosen from a two-year college.

- The Medical College of Georgia's School of Dentistry ranked 5 out of the 54 dental schools in the U.S. On part two of the National Board Dental examination.
- For the second year, Valdosta State University will be participating in AAHE's summer academy. The summer academy provides an opportunity for groups of faculty from different institutions to form teams focusing on the development of learning communities. Valdosta is the only institution in the southeast to have this privilege.
- Governor Miller has asked President Betty Siegel of Kennesaw State University to represent the State of Georgia on the 1998 Commission on the Future of the South. The commission will meet during the coming year to make recommendations to the Southern Growth Policies Board, chaired by Governor Sundquist of Tennessee.
- The University of Georgia's College of Education ranks 15 out of the nation's top 25 graduate schools in the "Annual Guide to Graduate schools" published by U.S. News and World Report. In particular, the graduate program in secondary education ranks fourth nationally, while vocational/technical education ranks fifth. The school of law ranks 26th in the nation. Ranked among the top 25 engineering schools in the country was the Georgia Institute of Technology which came in 5th. In the field of industrial/manufacturing--they are #1 in the country and under the field of aerospace they rank #5.
- Bill Bowers, announcer of the Georgia Southwestern baseball and basketball games, was chosen by the Atlanta Braves from over 300 applicants as the new voice of Turner Field.
- President Tedesco accepted the American Telemedicine Association's 1997 President's

Award at the national meeting in Atlanta. He accepted a sculpture and \$5,000 award on behalf of Governor Miller. The award was presented to the State of Georgia in recognition of its historic achievements in supporting and promoting the Medical College of Georgia's early development of telemedicine and for its significant contributions to the advancement of telemedicine worldwide.

Chancellor Portch then reported that he hosted a dinner for the purpose of discussing P-16 issues for Department of Technology and Adult Education Commissioner Kenneth Breeden, State School Superintendent Linda Schrenko, and Director of the Office of School Readiness Mike Vollmer.

Chancellor Portch reported that since the last Board meeting, he had visited Savannah State University twice and that the reception to the new president and vice president was very positive. Regent Coleman hosted a lunch for business leaders to meet President Carlton Brown and his family. Dr. Portch noted that on one of his visits he sat in on two classes at Savannah State University, one in computer science and one in political science. This was only the second day of the quarter, yet the classes were lively, interactive, and full of good information. Dr. Portch said that it was a good reminder for him that everything else in his report revolves around what goes on in the classrooms, in research labs, and in the System's service. Also during his report, Chancellor Portch introduced a guest at the Board meeting, Representative Calvin Smyre, Chairman of the University System of Georgia Committee. The Chancellor praised his leadership on behalf of the System. Representative Smyre spoke to the Board. Chancellor Portch then concluded his report.

### **MEETING OF THE COMMITTEE OF THE WHOLE**

Vice Chairman Clark asked, if there were no objections, for a motion to recess the regular Board meeting and convene the meeting of the Strategic Planning Committee as a Committee of the Whole. There being no objections, motion made and properly seconded, Vice Chairman Clark called on Chairman Leebern.

Chairman Leebern noted that there were two items on the agenda for the meeting of the Strategic Planning Committee. The first item was a second reading of the Academic Principles. Chairman Leebern asked for a motion to vote on approval of the changes made on the Academic Principles based on discussion during the March Board meeting. Motion made and properly seconded, the Board approved unanimously the changes in the Academic Principles. The second agenda item was the first reading of the Capital Priorities Principles. Chairman Leebern called on Chancellor Portch.

Chancellor Portch commented that the goal of the Academic Principles is to establish enrollment targets for the next five years for each of the institutions, to establish which academic programs need to grow at a faster pace than others, how to intersect with the workforce needs of the state, how these program needs guide budgetary decisions, and how facilities and capital decisions should support the System's academic mission. Chancellor Portch noted that in the past, the capital priorities recommendation had been a staff-driven process but now are becoming a Board-driven process. He invited the comments of the Board and then introduced Dr. Lindsay Desrochers, Sr. Vice Chancellor for Capital Resources, to lead the presentation.

Dr. Desrochers stated that her portion of the presentation would cover the goals, the process, the issues, and the schedule of the process. Dr. Desrochers stated that the Chancellor's staff is trying to provide the Board of Regents and the institutions with guiding principles to set priorities for



capital projects. She stated that her office receives hundreds of requests each year for capital projects and, therefore, needs a priorities list to meet that demand. Another goal is to provide guidance in developing a five year-out comprehensive capital outlay plan. She noted that Dr. James Muyskens has been working with a Comprehensive Planning group which includes institution presidents representing several of the institutions. The process has also included an assessment of what a balanced set of principles would entail, especially in regard to academic missions, student enrollment, and workforce needs. The Comprehensive Planning group has been discussing issues such as new construction vs. renewal of facilities. There was a recognition among the group that current facilities have a need for renewal, although the System will need some new facilities. There is also a recognition that future enrollments need to be addressed. The facilities needed for current enrollments are not fully met. The Chancellor's staff realizes that many campuses are growing rapidly. The types of space which are needed is another important issue under discussion with instructional space as top priority. Another important space issue is assuring that any new or renovated space needs to respond to contemporary needs of technology. Finally, facilities must support the mission of institutions, academic program requirements, and enrollment growth targets. Over the course of the next two months, the Office of Capital Resources will be working with each campus to screen the requests that campuses have submitted for basic conformance to the principles adopted by the Board. She then introduced Associate Vice Chancellor of facilities William Chatham to discuss the principles.

Mr. Chatham first discussed the concepts behind the Comprehensive Planning principles. The first concept is that meeting needs for current enrollment should generally take precedence over future enrollments vs. new construction. He then said principle two looks at paralleling the need for construction and space with growth targets and should be consistent with institutional missions and strategic plans. The third principle deals with the need to renew space vs. new construction. Principle four sets priorities in types of space. Principle five addresses financial resources and mixed funding with projects. Principle six sets parameters for the quality of renovation and building, and, in line with six, principle seven deals with the efficiency of space built or renovated. Finally, the eighth principle asks that the use of current space by a campus should be studied before considering limited capital resources to improve or expand that space. He then asked for questions.

Regent Dahlberg commented that in principle eight there is no mention of operating costs. Mr. Chatham responded that operating costs will be added to the revised principles. Regent Baranco asked once these principles are adopted, will there be any further detail. Chancellor Portch said that comments from the Board are encouraged and said the Chancellor's staff will be available to answer any questions. In June each Board member will be asked to rank capital projects presented by the Presidents. These principles are merely guidelines to help aid those decisions.

Regent McMillan asked if there is a provision for extraordinary circumstances, such an act of God.

Dr. Desrochers said that the Board must remember that a Comprehensive Plan is just that, a plan and can be looked at each year. Regent Clark asked if this is indeed a five-year plan, or does it need to be revised each year. Chancellor Portch said that a rolling five year plan is possible and would have the benefit of an annual review. Chancellor Portch said that he has had some frustrations inheriting a capital list which is four or five years old. Chancellor Portch then noted another budgetary list, the minors list for items up to \$5 million which accelerates the process for institutions for getting funding. With the minors list, many institutions are less likely to ask for projects costing beyond \$5 million because the presidents know those projects can take a long time to approve. Regent Clark noted how far the Board had come with regard to capital projects

and that the current process is a great improvement in that the Board has the opportunity to give input and decide which projects to approve.

Regent McMillan asked if there is currently a process to help expedite projects so that once approved there isn't a four-or-five-year-lag before they get started? He noted that this has happened in the past and that once the project actually gets started, the budgeted funding can no longer meet contemporary costs.

Dr. Desrochers said that her office is currently in dialogue with the state to build in an appropriate level of change in the project cost when a project has to sit on a list for some time.

Mr. Chatham said that now when the System offers an architectural commission for the design of a project, the fee that will be paid is specified and is not a percentage of the construction costs. And it specifies when the designs must be completed. He also stated that the rolling five-year plan that Chancellor Portch discussed will encourage and require the campuses to develop a full program by the time funding is available. This insures that, as a project is moved into the funding year, there is a program document in place.

Chancellor Portch said there have been problems in the past with faculty and staff changing their minds about facilities programming and the only penalty has been cost. He suggested that perhaps building in a principle which states that, if an institution cannot get its program in on time, it loses its place on the list.

Regent Dahlberg asked if the cost for a facility includes the equipment and should there not be a review of current facilities available when an institution requests a new facility be built? Mr. Chatham answered yes to both questions.

Regent Dahlberg noted the importance of acquisition of existing facilities for some campuses. Regent Jones asked if the Board would be mailed a copy of the presentation? Dr. Desrochers said yes. Regent Jones then said he was concerned that while the Board heard from some of the institution presidents regarding the capital list, they did not hear others and that all the presidents should be held accountable.

Chancellor Portch said that a Presidents' meeting would take place in a few weeks and that the Chancellor will be very explicit in describing what the Board expects from their project presentations. He stressed that he does not want to encourage the notion that all institutions have to have a major capital list project.

Regent Baranco said she wasn't sure if principle 7 includes instructional learning. She asked if there is a principle which deals exclusively with alternative delivery of instruction?

Chancellor Portch said there had been a great deal of discussion of that nature and didn't think the scale of that issue was so great as to impact the five year plan. In the next five years that issue will be much more significant; however, that can be reviewed.

Regent Coleman asked if an institution has recently made a major capital list project request, will the Board decline to allow that institution to make a presentation until the end of the current five-year period?

Chancellor Portch said the over-riding principle is, does it meet the System's needs? Priority based on need and importance should over-ride whose turn it is to have a project accepted.

Chairman Leebern pointed out that the new principles developed to help guide the institutions and the Board in its decisions would help insure priority and timeliness.

Regent Hunt said that he would like to see capital projects handled much like such projects are handled in the business world. He stressed that once a contract is made for a certain amount of money, that should be the end cost. He said that facilities should be built in the most cost effective and timely manner possible.

Chancellor Portch said that frequently communities offer the System property and buildings that the System then has to improve. He stressed that relationship to mission and need should be what drives acceptance of property and facilities, not a community's interests.

Chairman Leebern then asked for a motion to adjourn the meeting of the Committee of the Whole and reconvene the regular Board meeting. There being no objections, motion made and seconded, the regular meeting of the Board of Regents was reconvened.

Chairman Clark asked for a motion to adopt the Academic Program Planning Principles. Motion was made and seconded and the Academic Program Planning Principles were unanimously adopted.

### **NEW BUSINESS**

Regent Dahlberg asked for a resolution thanking Mr. Jimmie McEver for his service as Student Advisory Council Chairman. Motion made and properly seconded, it was approved that the Chancellor's staff would develop a resolution thanking Mr. McEver.

### **COMMUNICATIONS AND PETITIONS**

Regent S. William Clark, Jr. attended the dedication of the new Ophthalmology Department Facility at Medical College of Georgia, on March 21, 1997.

Regent Elridge W. McMillan visited Savannah State University in March, 1997.

## HONORARY DEGREES

Sr. Vice Chancellor Art Dunning presented the two nominees for Honorary Degrees.

Allen E. Paulson for Georgia Southern University. Mr. Paulson is a distinguished innovator and entrepreneur. He holds five U.S. Patents for aeronautical designs. Mr. Paulson began his aviation career with TWA, he borrowed \$1500 to buy a surplus engine which he improved and began selling to other airlines. In 1951, he began converting passenger planes to cargo aircraft. In the early 60's, he build a profitable franchise selling Learjets. In 1978 he purchased Grumman Corporation's Gulfstream for \$57 million. After leading the company to record profitability and offering nearly one-third of the company as public stock, Mr. Paulson sold Grumman in 1985 to Chrysler Corporation for \$637 million. Mr. Paulson has been a generous supporter of GSU. He has donated over \$1 million toward construction of Allen E. Paulson Stadium, \$1.25 million to a professorship and technology research. Mr. Paulson also served as honorary chairman of the University Campaign for Excellence which raised over \$15 million for academic and athletic scholarships and other programs.

Elena Diaz-Verson Amos for Georgia State University. Ms. Amos is former director of the Miami Cuban-American Foundation and the Valladares Foundation working for human rights and rights of political prisoners. In 1990, she became the Intercultural Ambassador, Human Relations Committee, for the State of Georgia. She is the founder of the School of the Americas Support Group in Columbus, Georgia. In 1992, Ms. Amos established the first endowed chair for Georgia State University's Department of English with a \$1 million gift for the John B. And Elena Diaz Verson Amos Distinguished Chair in English Letters. She was delegate to the 1993 United Nations Human Rights Committee. Currently, Ms. Diaz serves as advisor to the Board of Governors for the National Women's Economic Alliance.

## ADJOURNMENT

Secretary Weber reminded the Board that the next Board meeting would be held in Atlanta in the new Board room at 270 Washington Street S.W. on May 13 - 14, 1997. She said information regarding the meeting and new parking spaces will be mailed out to Regents.

There being no further business to come before the Board, the meeting was adjourned at 11:00 a.m. on April 9, 1997.

s/ GAIL S. WEBER  
Gail S. Weber  
Secretary, Board of Regents  
University System of Georgia

s/ THOMAS F. ALLGOOD, SR.  
Thomas F. Allgood, Sr.  
Chair, Board of Regents  
University System of Georgia