

**MINUTES OF THE MEETING OF THE
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA
HELD AT
270 Washington Street, S.W.
Atlanta, Georgia
June 9, 10, 11, 1997**

CALL TO ORDER

The Board of Regents of the University System of Georgia met on Monday, June 9, 1997, Tuesday, June 10, 1997, and Wednesday, June 11, 1997, in the Board Room, 270 Washington Street, S.W., Seventh Floor. The Chairman, Regent Thomas F. Allgood Sr., called the meeting to order at 9:45 A.M. on Monday, June 9. The meeting was reconvened Tuesday, June 10, at 8:00 A.M. and again on Wednesday, June 11, at 9:30 A.M. Present on Monday, in addition to Chairman Allgood, were Regents: S. William Clark, Jr. (Vice Chair), Juanita P. Baranco, Kenneth W. Canestra, J. Tom Coleman, Jr., Suzanne G. Elson, John Hunt, Edgar L. Jenkins, Charles H. Jones, Joseph E. Kennedy, Donald M. Leebern Jr., Elridge W. McMillan, Edgar L. Rhodes, William B. Turner, and Glenn S. White.

INVOCATION

The Invocation was given on Wednesday, June 11, by Regent Edgar L. Rhodes.

ATTENDANCE REPORT

The Attendance Report was read on Wednesday, June 11, by Secretary Weber, who announced that A. W. "Bill" Dahlberg had asked for and been given permission to be absent on Monday, June 9, Tuesday, June 10, and Wednesday, June 11, 1997, and William B. Turner had asked for and been given permission to be absent on Tuesday, June 10, 1997.

APPROVAL OF THE MINUTES

Motion being properly made and duly seconded, the minutes of the Board of Regents' meeting held on May 13-14, 1997 were unanimously approved as distributed.

WORKING SESSION OF THE STRATEGIC PLANNING COMMITTEE
"COMMITTEE OF THE WHOLE"

On Monday, June 9, 1997, Chairman Allgood asked for a motion to recess the regular meeting of the Board of Regents and convene the meeting for the Strategic Planning Committee as the Committee of the Whole. Motion was made and seconded. Chairman Leebern then made opening comments.

Chairman Leebern began by noting that the first two days of the June Board meeting would be working sessions for the Strategic Planning Committee Meeting as a Committee of the Whole. He reminded the Board that in May 1997, the Board approved the Capital Priorities Principles to guide the Board in making decisions on both major and minor Capital Projects. He stated that during the meeting, the Board would hear presidents of the System's institutions present their Major Capital Priorities. Then the Board would develop a five-year list prioritizing the projects to be funded as funding becomes available. He said that this presentation represented the culmination of a year of Strategic Planning in which the Board looked at demographic data, workforce needs in the state, academic programs, and enrollment management. He said the Board must use the Guiding Principles which the Board adopted to determine the Capital Projects for the future. He noted it is important to remember that the Board decided to adopt a five-year rolling process so that if unforeseen needs arise, the Board can be flexible in determining the most pressing Capital Projects. He then told the Board that the participating institutions will appear in alphabetical order with an allotted time slot.

Chairman Leebern then introduced Chancellor Portch to give a brief review of the process.

Chancellor Portch noted that the two-day "working session" of the Strategic Planning Committee, with presentations from each president making major capital requests, is an experiment. He then said that he would like to "walk through" the process he hopes will help the Regents in making their decisions. Chancellor Portch said that the goal is to accomplish a five-year rolling Major Capital Outlay plan with a final budget of approximately \$500 million for all accepted projects. He noted that the addition of the new minors list should assist in keeping the budget down to that \$500 million.

Chancellor Portch then noted score sheets had been given to each Regent. He reminded them that only thirty projects would be chosen and to prioritize the projects, #1 being the highest. He noted the Camden Center for Georgia Coastal Community College and the Bartow Center for Floyd College had been left out of the presentation list as outside consultants had recommended the Board create special Board policies for off-campus sites before presenting them for funding. Finally, he noted that while the data used in assessing these projects is not the most reliable, the gross estimate would give the Regents a fair estimate for comparative purposes. Chancellor Portch then asked for questions. There being no questions, Chairman Leebern introduced President Loyd from Abraham Baldwin Agricultural College to make the first presentation.

On Monday, June 9, 1997, the following presidents made presentations to the Board of Regents for their respective Major Capital Priorities:

Dr. Harold J. Loyd	Abraham Baldwin Agricultural College	1.Agricultural Science Building
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		2.Fine Arts/Continuing Education Center
Dr. Portia Holmes Shields	Albany State University	1.James Pendergrast Memorial Library Addition 2.Performing Arts Center
Dr. Robert A. Burnett	Armstrong Atlantic State University	1.Science Building Phase I
Dr. William A. Bloodworth, Jr.	Augusta State University	1.Phase I of Classroom Replacement 2.Phase II of Classroom Replacement
Dr. Richard A. Skinner	Clayton College & State University	1.University Learning Center 2.Continuing Education Phase II
Dr. Dorthy Lord	Coastal Georgia Community College	1.Joint Use Facility
Dr. Frank D. Brown	Columbus State University	1.Technology and Commerce Center
Dr. Peter J. Sireno	Darton College	1.Physical Education Building-Renovation and Addition 2.Student Center Renovation and Addition
Dr. Jacquelyn M. Belcher	DeKalb College	1.Learning Resource Center, North Campus 2.New Student Center, Central Campus
Dr. H. Lynn Cundiff	Floyd College	1.Library/Technology Addition
Dr. Oscar L. Prater	Fort Valley State University	1.Health and Physical Education Building 2.Student Services Center
Dr. Katherine M. Fuller	Gainesville College	1.Science Building Renovation and Addition
Dr. Ralph Hemphill	Georgia College & State University	1.Russell Library & Information Technology Center

COMMENTS

Abraham Baldwin Agricultural College

Regent Coleman asked President Loyd if there is presently any rental property that Abraham Baldwin would be willing to sacrifice for new facilities? President Loyd answered that presently, the institution has no rental property.

Regent Rhodes asked if this program would train students to go immediately upon graduation into companies such as Goldkist? President Loyd answered that Goldkist was one company which had contributed to the institution and students are being prepared to make that transition. Regent Jenkins asked when the last Major Capital project was granted at Abraham Baldwin Agricultural College. President Loyd answered that it was in the early 1980's.

Albany State University

Regent Kennedy asked what amount did Albany State University receive from Federal Emergency Management Agency (FEMA) for the Albany flood? President Shields answered that the University received \$64,000,000 from FEMA.

Regent Cannestra asked where the addition to the University's library fits into the request. President Shields answered that the needs of the library are still being assessed and that a total request for that facility cannot be made until that assessment is completed.

Armstrong Atlantic State University

Regent Cannestra asked if the \$5 million estimate for the renovation of the two vacated facilities is not too low. President Burnett answered that the institution felt that the cost estimates are realistic.

Regent McMillan asked if the square footage given in the request was not lower than the square footage given by the Chancellor's staff. Vice Chancellor William Chatham answered that the square footage given in President Burnett's presentation did not include dormitory space.

Regent Elson asked if the trailers on Armstrong's campus are leased. President Burnett answered that the trailers were owned by the University.

Coastal Georgia Community College

Regent Jones asked President Lord to explain again the degree programs shared between Coastal Georgia Community College and Brunswick Center. President Lord said that 544 baccalaureate degrees have been awarded since 1987. In 1997, 50% of Bachelor of Science degrees in Middle School Education and 50% of the Master's in Education finished through the Brunswick Center. In 1997, 39.58% of Bachelor of Science degrees in Early Elementary Education finished through the Brunswick Center. Regent Jones then asked to what did President Lord attribute the rapid growth in Camden County? President Lord answered that she attributes the growth to the Kings Bay Submarine Base.

Augusta State University

Regent Coleman asked if the old buildings would be demolished. President Bloodworth answered that they would.

Regent Jenkins asked if there is enough existing land to accommodate the old buildings as well as the new buildings until the old facilities can be demolished. President Bloodworth answered that while space will be scarce, there is enough existing space to accommodate the new facilities.

Regent White asked how much additional square footage would be gained. President Bloodworth answered approximately 40,000 square feet.

Regent Rhodes asked if there is to be one or two new buildings. President Bloodworth answered that two have been requested.

Regent Jenkins asked where the science classes are presently being held. President Bloodworth answered that currently science classes are still being held in the old science facility or wherever class space is available. Regent Jenkins then asked when would construction begin. President Bloodworth answered that construction would begin in fall of 1997. Regent Jenkins then asked if Augusta State University currently has any facilities off-campus. President Bloodworth answered that only one facility is located away from the main campus and that is the physical education building located two miles away from the main campus.

Regent Jones asked if the cost of demolition was included in the requested funds of phase I and phase 2. President Bloodworth answered yes.

Regent Elson asked how much is the new science building estimated to cost. President Bloodworth answered \$12.5 million.

Regent Hunt asked if the institution presently has the funds to mitigate the asbestos problem. President Bloodworth answered yes.

Clayton College & State University

Regent White asked once the old administration building is torn down, how much of the new building will accommodate administrative staff. President Skinner answered approximately 21% of the new building's occupants would be administrative staff.

Columbus State University

Regent Jenkins asked if the new facility would be located on a campus site and when the University last had a major capital project funded. President Brown answered that the new facility would be built on a campus site and the last major capital project funded was in 1988. Regent Jenkins then asked if all faculty will be consolidated in the new facility. President Brown answered yes.

Darton College

Regent Leebern asked if the institution was able to schedule the use of the campus pool for other institutions such as the three local high schools. President Sireno answered yes, the other groups which use the pool are scheduled in the morning and Darton College students use it in the afternoon.

DeKalb College

Regent Baranco asked what kind of synergy exists between the four DeKalb campuses' libraries. President Belcher answered that the synergy was very close but that the libraries still cannot meet current enrollment needs.

Regent Jenkins asked about the distance between DeKalb campuses. President Belcher answered that there is approximately 19 miles between Gwinnett campus and North Campus, and approximately 13 miles between North campus and Central campus.

Regent Cannestra asked about the current enrollment at North campus. President Belcher answered that enrollment for North campus is approximately 5,500. Regent Cannestra then asked if there had been any discussion of splitting the North campus off into an independent campus. President Belcher said that there had been discussion along those lines before she came to DeKalb.

Floyd College

Regent Rhodes asked if any portion of the Bartow County facility is rented. President Cundiff answered that 11,000 square feet is rented in Cartersville.

Regent Jones asked if fiber optics aid the connection between campuses and the Floyd College Library. President Cundiff answered that fiber optics have allowed increased use of the library but at the same time has created more traffic in the facility.

Regent Jenkins asked what programs were located at the downtown Rome location. President Cundiff answered that all Floyd College's medical programs are located in the Rome facility.

Fort Valley State College

Regent Baranco asked about the location of the proposed gymnasium. President Prater answered that the new gymnasium would be near the lake, on the waterfront.

Georgia College & State University

Regent Kennedy asked when the condemned buildings were built. President Hemphill answered at the turn of the century. He noted that they are currently vacant.

Gainesville College

Regent Cannestra asked if the projected 5% growth for Gainesville College is too modest. President Fuller said she thought 5% may be too modest.

Regent Jones asked if the requested funds include the cost of demolition. President Fuller answered that it does.

Regent Jenkins thanked President Fuller for her good work as Acting President for Gainesville College.

On Tuesday, June 10, 1997, Chairman Allgood asked for a motion to recess the regular meeting of the Board of Regents and convene the meeting for the Strategic Planning Committee as the Committee of the Whole. Motion was made and seconded. Chairman Leebern then made opening comments.

Chairman Leebern began by noting that this meeting is the second day of a working session of the Strategic Planning Committee Meeting as a Committee of the Whole and will follow the same format as the previous day. He then asked for questions. There being no questions, he introduced President Jerry Williamson, who made the first presentation.

Dr. Jerry M. Williamson	Gordon College	1. Instructional Complex, Library Expansion, General Classroom Building & Russell Hall Science Expansion
Dr. Nicholas L. Henry	Georgia Southern University	1. Fine Arts (3 -Building Complex) 2. Science and Nursing
Dr. Michael Hanes	Georgia Southwestern State University	1. Health, Physical Education & Recreation, Athletic Center & Success Center
Dr. Carl V. Patton	Georgia State University	1. Classroom Building 2. Laboratory Building, Property Acquisition & Design 3. Laboratory Building: Phase I Construction
Dr. G. Wayne Clough	Georgia Institute of Technology	1. Bioengineering & Bioscience Complex - Phase II, Environmental Sciences & Technology Center 2. Parking Deck (Payback)

		3.Computing & Computer Engineering Center 4.Undergraduate Learning Center
Dr. Betty L. Siegel	Kennesaw State University	1.Convocation/Continuing Education Center 2.Public Affairs and Social Science Classrooms & Office Building
Dr. S. Aaron Hyatt	Macon College	1.Nursing/Health Sciences & Laboratory Sciences Complex (Phase I)
Dr. Francis J. Tedesco	Medical College of Georgia	1.Health Science Building Wellness Center
Dr. Sherman R. Day	North Georgia College & State University	1.Health & Natural Science Building 2.New Continuing Education Center & Conference Center
Dr. John T. Wolfe, Jr.	Savannah State University	1.328-Bed Apartment Style/Residence Hall 2.Mathematics & Computer Science Building
Dr. Stephen R. Cheshier	Southern Polytechnic State University	1.Architecture Building Expansion 2.Continuing Education/Professional Center
Dr. Beheruz N. Sethna	State University of West Georgia	1.Technology-enhanced Learning Center 2.Health, Physical Education and Lifelong Learning Center
Dr. Charles B. Knapp	University of Georgia	1.Classroom/Student Learning Center 2.Performing and Visual Arts Center, Phase II 3.Pharmacy Addition 4.Performing and Visual Arts Center, Phase III-School of Art
Dr. Hugh C. Bailey	Valdosta State University	1.Odum Library, Information

		Resources Expansion 2.Student Recreation Center (Payback) 3.Physical Facilities for Campus Infrastructure Needs
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COMMENTS

Gordon College

No questions or comments

Georgia Southern

Regent Cannestra noted that President Henry's presentation appeared more persuasive on the side of the new nursing facility than it did on the new fine arts facility. President Henry answered that while the institution very much needed the new fine arts facility, it is currently making due with an old science lab. He stressed that both were needed.

Regent Allgood asked President Henry if Georgia Southern currently had a Facilities Master Plan and what the cost was. President Henry answered that Georgia Southern currently has a Facilities Master Plan and the cost was \$50,000. Regent Allgood then asked what buildings are currently under construction. President Henry answered a residence hall, the recreation/activity building, and the wildlife education center; the continuing education center would be under construction soon.

Georgia Southwestern State University

Regent White asked how the new recreation center is to be utilized. President Hanes answered that 34,000 square feet of the facility will comprise the field house, the gymnasium and will serve primarily athletic functions. 22,000 square feet will be instructional and student activities.

Regent Jones asked if Georgia Southwestern still has its Asian Studies program. President Hanes answered yes. Regent Jones asked how Georgia Southwestern University recruits for its Asian Studies program. President Hanes answered that the Director of the Asian Studies program, Dr. Don Lee, travels to Korea and Japan and other parts of Asia and recruits students to the program.

Regent Cannestra asked if Georgia Southwestern had looked at the cost of renovating the Wheatly building rather than building a new facility. President Hanes said that the institution expected to study those two options in detail. Regent Cannestra noted that it would be difficult to bring new technology into such an antiquated building.

Georgia State University

Chancellor Portch said before Georgia State University made its presentation that he wished to make note of an article which appeared in the *Atlanta Journal-Constitution* which criticized the proposed site for a Georgia State University acquisition. He stated that the University System

places need over cost and location and that should be kept in mind by Regents as they make their decisions on the major capital projects.

Regent Baranco asked what the cost differential was between the acquisition of an existing structure and building a new facility. President Patton answered that the institution first looked at what was available and nearest to the main campus. He said two other important considerations were cost and protecting the institution's investments.

Regent Allgood, referring to Georgia State's second priority (a laboratory building, property acquisition and design), asked what is currently on that property. President Patton answered that currently it is a parking garage and walk-up MacDonalds restaurant. Regent Allgood then asked if Georgia State would be able to get private funding to help with the acquisition. President Patton answered yes.

Regent Kennedy commended President Patton for his initiative in raising funds.

Georgia Institute of Technology

No questions or comments

Kennesaw State University

Regent Jones asked how much the University is renting in square feet. Mr. Earle Holley, Vice President of Business and Finance, answered that Kennesaw State currently rents four temporary buildings (trailers) on campus, each 6-8,000 square feet at approximately \$9.00 per square foot. He said Kennesaw is renting 50,000 square feet off-campus. Regent Jones asked what program occupied the off-campus space. Mr. Holley answered the Nursing program but that program will be moved back on campus in fall of 1998.

Regent Baranco said she was not clear as to which project, the convocation building or the public affairs building, had been given priority by Kennesaw State. President Siegel said that both are needed very badly and it is nearly impossible for her to choose the importance of one over the other.

Regent Baranco then recognized President Siegel as the recipient of the Governor's Council on Women's 1997 Georgia Woman of the Year.

Macon College

Regent Jones asked what Macon College's highest enrollment to date is. President Hyatt answered that the highest enrollment for Macon College was 5,088 in 1992. Regent Jones then asked President Hyatt what was the basis for his growth projections. President Hyatt answered that projected growth is based on a 20-year average growth, added undergraduate programs, and the addition of nearby private student housing.

Regent Allgood then thanked President Hyatt for his service to Macon College and the University System of Georgia and wished him well in his new position with Rotary International.

Medical College of Georgia

Regent Baranco asked if the Medical College of Georgia should not rethink its practice of offering an undergraduate nursing program. President Tedesco noted that the Medical College of Georgia had taken the undergraduate nursing program from the University of Georgia upon request of the Regents. He also noted that MCG serves a great many nursing students, clearly still meeting a need. Regent Baranco then asked what of the possibility that ten years in the future there is no longer such a demand. Would the new facility still be justified? President Tedesco answered that the Board of Regents defined a need for MCG to provide classes for other institutions such as Gordon College through distance learning and that such programs which will be utilized in this facility would save the state and the System a great deal of money.

North Georgia College & State University

Regent Jenkins commended President Day for the good work he has done as Interim President.

Regent White asked what percentage of the total enrollment of students will participate in the new facility? President Day answered that approximately 10 % of currently enrolled students will benefit from the new facility.

Savannah State University

Regent Baranco said that she was under the impression that co-ed dormitories were no longer the trend. President Wolfe answered that co-ed dormitories are still the trend and that in the new facility, women would occupy one floor or wing and men would occupy another.

Southern Polytechnic State University

Regent Baranco asked about the present enrollment projections for the new building. President Cheshier answered that students do not enter the Architectural program as freshmen out of high school. The program is a five-year program and students must apply separately for the architectural program. Approximately 120 will be admitted; current enrollment is 300. Regent Baranco asked President Cheshier what he felt were Southern Tech's contributions to Georgia's economic development. He noted that the Georgia Chapter of the American Institute of Architects (AIA) asked Southern Polytechnic to start this program in response to a need for local architectural graduates. He said that most of Southern Polytechnic's graduates aspire to start their own firms. They have contributed greatly to the community, designing the Marietta Square and donating time to Habitat for Humanity.

Regent Cannestra noted that ten years previously he and others were afraid that the quality of Southern Polytechnic had deteriorated. He said that President Cheshier has done an outstanding job of raising the standards at Southern Polytechnic and that Southern Polytechnic's graduates are as qualified as any graduates in the country. He also noted that President Cheshier had revitalized the institution's foundation and thanked him for all his work.

President Cheshier thanked the Board for all its support.

State University of West Georgia

No comments or questions.

University of Georgia

Regent Baranco asked if the proposed learning center is a library. President Knapp answered that in the traditional sense it is both a classroom and a library and will alleviate the immediate need to expand the main library at the University of Georgia. He noted the model of the Johnson Center at George Mason University in Northern Virginia which UGA studied in developing its own plan.

Regent Leebern thanked President Knapp for his years of service to the University of Georgia and the University System of Georgia.

Valdosta State University

Chancellor Portch explained that the "Regents' burden factor" to which President Bailey referred were project soft costs.

At the end of presentations by the 27 institution presidents, Chancellor Portch noted that, when he and staff met with the presidents, they stressed the importance of being on time and on task. He commended the presidents for achieving that goal. He then recognized Vice Chancellor William Chatham and his staff for their hard work in putting the presentations by presidents together and for their successful work with all the presidents. Chancellor Portch then thanked the Central Office technical staff for assisting in all the presentations. He said that he hoped that the "experimental" process worked and noted that now he felt that all the Regents could speak with authority on the major capital projects. He then instructed the Regents on how to complete their ranking of the projects. He reminded them that it would take a majority of Regents' votes to get a project on the list. He said the Regents' choices would be compiled and presented on Wednesday, June 11. Finally, the Regents' choice of thirty ranked capital projects will be ratified in July.

Chairman Allgood earlier in the day recognized Senator Jack Hill, Chair of the Senate Education Committee, for his great contributions on behalf of the University System. Chairman Allgood called Senator Hill a great friend of the System.

Chancellor Portch then introduced Christina Cheakalos, the new higher education reporter for the Atlanta Journal Constitution.

COMMITTEE ON EDUCATION, RESEARCH, AND EXTENSION

The Committee on Education, Research and Extension met on Wednesday, June 11, in Room 7014. Present were Chair Elridge W. McMillan, Regents Juanita P. Baranco, Suzanne G. Elson, John Hunt, and Joseph E. Kennedy. Two information items were presented:

- 1. Information Item Concerning Clinical Training** Pursuant to authority granted by the Board at its meeting on February 7-8, 1984, the presidents of various institutions of the University System executed 240 memoranda of understanding for clinical training during the month of June. A chart listing the various types of clinical agreements was presented to the Board in the agenda material. The chart is on file in the Office of Planning and Policy Analysis in the Division of Academic Affairs in the Central Office, and a copy of each agreement is on file at the institutions concerned.
- 2. Information Item Concerning Service Agreements:** Pursuant to authority granted by the Board at its meeting on February 7-8, 1984, the presidents of various institutions executed twenty-six service agreements with various agencies for the purposes and periods designated in a list presented to the Board in the agenda material. A brief synopsis of each agreement was presented. Awards for the month of June totaled \$236,670. The list of these service agreements is on file in the office of Planning and Policy Analysis in the Division of Academic Affairs in the Central Office, and a copy of each agreement is on file at the institutions concerned.

Conferring of Emeritus Status: At the request of the presidents of various institutions in the University System, the Board conferred the title of Emeritus upon the following faculty members, effective on the date indicated:

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Walls, Nancy: Associate Professor Emerita School of Biology, College of Sciences, Effective June 15, 1997.

(b) MEDICAL COLLEGE OF GEORGIA

Smith, C. Douglas: Professor Emeritus of Oral Rehabilitation, Department of Oral Rehabilitation, School of Dentistry, effective September 1, 1997.

(c) UNIVERSITY OF GEORGIA

Bowen, John Metcalf: Professor Emeritus and Associate Dean Emeritus Department of Physiology & Pharmacology, College of Veterinary Medicine, effective July 1, 1997.

Huber, Thomas Lee: Professor Emeritus Department of Physiology & Pharmacology, College of Veterinary Medicine, effective July 1, 1997.

Nutter, Wade Lowery: Professor Emeritus School of Forest Resources, effective July 1, 1997.

Prestwood, Annie Katherine: Professor Emerita Department of Parasitology, College of Veterinary Medicine, effective July 1, 1997.

(d) NORTH GEORGIA COLLEGE & STATE UNIVERSITY

Callahan, Mac A: Professor of Biology Emeritus Center for Science and Technology, effective June 30, 1997.

Hammond, Lyman L.: Assistant Professor of Music Emeritus Department of Fine Arts, effective June 30, 1997.

(e) SAVANNAH STATE UNIVERSITY

Hewitt, Gaye H.: Associate Professor Emerita, History Department of Social & Behavioral Sciences, College of Liberal Arts and Social Sciences, effective July 1, 1997.

Tapp, Carol D.: Assistant Professor Emerita College of Business, effective July 1, 1997.

Approval of Faculty for Tenure Status Change: The Board approved tenure status change for the following faculty members, effective on the dates indicated:

(a) GEORGIA STATE UNIVERSITY

Hewell, Sandra W.: Assistant Professor, School of Nursing College of Health Sciences, from Tenure Track to Non-Tenure Track, effective September 15, 1997.

(b) MEDICAL COLLEGE OF GEORGIA

Nelson, Steven K.: Assistant Professor, Department of Oral Rehabilitation, School of Dentistry, from Non-Tenure Track to Tenure track, effective July 1, 1997.

Nichols, Martha S.: Assistant Professor, Department of Neurology, School of Medicine, from Tenure track to Non-Tenure Track, effective July 1, 1997.

(c) ABRAHAM BALDWIN AGRICULTURAL COLLEGE

Walker, Vicki Lyle: Assistant Professor, Division of Developmental Studies, from Non-Tenure Track to Tenure Track, effective September 1, 1997.

(d) FLOYD COLLEGE

Barnes, Jimmy H.: Assistant Professor, Division of Natural Sciences, Mathematics & Physical Education, from Non-Tenure Track to Tenure Track, effective September 1, 1997.

Blalock, Charles L.: Associate Professor, Division of Natural Sciences, Mathematics & Physical Education, from Non-Tenure Track to Tenure Track, effective September 1, 1997.

Griffin, Richard B.: Assistant Professor, Division of Natural Sciences, Mathematics & Physical Education, effective September 1, 1997.

Harrison, Elizabeth S.: Associate Professor, Division of Learning Support, from Non-Tenure Track to Tenure Track, effective September 1, 1997.

Kiser, Harriet H.: Assistant Professor, Division of Natural Sciences, Mathematics & Physical Education, from Non-Tenure Track to Tenure Track, effective September 1, 1997.

Approval of Leaves of Absence: The Board approved the Leaves of Absence and the salaries for the period recommended at the following institutions:

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Novos, Ian E.: Associate Professor, School of Economics, Ivan Allen College of Management, International Affairs & Policy, leave from July 1, 1997, to June 12, 1998, without pay.

(b) GEORGIA STATE UNIVERSITY

Arora, Ram: Professor, (NTT) Department of Geology, College of Arts & Sciences, leave from September 15, 1997, to October 31, 1997, without pay.

(c) MEDICAL COLLEGE OF GEORGIA

Macura, Katarazyna J.: Assistant Professor, (NTT) Department of Radiology, School of Medicine, leave from July 1, 1997, to June 30, 1998, with pay.

(d) UNIVERSITY OF GEORGIA

Datta, Neeraj: Associate Research Scientist, Department of Biochemistry and Molecular Biology, Franklin College of Arts and Sciences, leave from June 1, 1997, to December 31, 1997, without pay.

Daugherty, Patricia J.: Associate Professor, Department of Marketing & Distribution, College of Business Administration, leave from September 12, 1997, to June 11, 1998, without pay.

Davis, Samuel M.: Allen Post Professor/Law, School of Law, Leave from August 19, 1997, to May 13, 1998, without pay.

Plummer, C. Elizabeth: Assistant Professor, J.M. Tull School of Accounting, College of Business Administration, leave from August 1, 1997, to June 15, 1998, without pay.

(e) GEORGIA SOUTHERN UNIVERSITY

Norman, Theresa M.: Assistant Professor, Department of English & Philosophy, College of Liberal Arts & Social Sciences, leave from September 1, 1997, to June 30, 1998, with pay.

(f) ARMSTRONG ATLANTIC STATE UNIVERSITY

Khan, Ritin: Assistant Professor, (NTT) Department of Biology, College of Arts and Sciences, leave from September 1, 1997, to June 13, 1998, without pay.

(g) GEORGIA COLLEGE & STATE UNIVERSITY

Jones, Sharon Lee: Chair/Director Testing & ASOP, (NTT) Department of Developmental Studies, Office of Academic Services, leave from September 15, 1997, to August 7, 1998, with pay.

(h) ABRAHAM BALDWIN AGRICULTURAL COLLEGE

Sackor, Sharry M.: Assistant Professor, Division of Development Studies, leave from September 1, 1997, to June 1, 1998, with pay.

(i) DARTON COLLEGE

Polvino, Janet G.: Assistant Professor & Director of Music, Division of Humanities, leave from June 13, 1997, to August 7, 1998, with pay.

APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members previously retired from the University System.

(a) GEORGIA INSTITUTE OF TECHNOLOGY

Walls, Nancy W.: ASOP Emerita, School of Biology, College of Sciences, as needed for period beginning June 15, 1997, and ending June 30, 1997, at less than half-time.

(b) GEORGIA STATE UNIVERSITY

Bynum, Richard C.: Director Administrative Editorial Services, as needed for period beginning April 1, 1997, and ending August 29, 1997, at less than half-time.

Hale, Marion F.: Associate Professor Emeritus, School of Nursing, College of Health Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half-time.

Lomonaco, Marie: Part-time Assistant Professor (NTT) School of Nursing, College of Health Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half-time.

Parko, Joseph E., Jr.: Assistant Professor, (NTT) Department of Public Administration and Urban Studies, School of Policy Studies, as needed for period beginning July 1, 1997, and ending June 8, 1998, at less than half time.

Worrell, A. Jackson: Consultant, Department of Physics and Astronomy, College of Arts and Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(c) MEDICAL COLLEGE OF GEORGIA

Humphries, Arthur L., Jr.: Professor, Department of Surgery, School of Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Lutcher, C. Lawrence: Part-time Professor, Department of Medicine, School of Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

McDonough, Paul G.: Professor Emeritus, Department of Obstetrics and Gynecology, School of Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Webster Paul D., III: Professor Emeritus, Department of Medicine, School of Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Witherington, Roy: Professor, Department of Surgery, School of Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(d) UNIVERSITY OF GEORGIA

Ansel, Howard Carl: Professor Emeritus, Department of Pharmaceutics, College of Pharmacy, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Atkinson, Ronald C.: Special Agent, College of Agricultural and Environmental Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Bowen, John Metcalf: Professor and Associate Dean Emeritus, Department of Physiology and Pharmacology, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Cornish, Geraldine, L.: Consultant, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Denero, Walter Alexander: Public Service Assistant, Vice President for Service, as needed for period beginning August 1, 1997, and ending June 30, 1998, at less than half time.

Doster, Gary L.: Research Coordinator I, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Douglas, Charles F.: Professor, College of Agricultural and Environmental Sciences, as needed for period beginning August 15, 1997, and ending June 30, 1998, at less than half time.

Dunn, Darrell Payton: District Extension Director, College of Agricultural and Environmental Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Gibson, Coy Avery: Assistant Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning May 17, 1997, and ending May 18, 1997, at less than half time.

Gibson, John A.: Project Director, Vice President for Research, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Glenn, Reba B.: Data Entry Clerk I, College of Education, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Glenn, Sam E.: Data Entry Clerk I, College of Education, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Gratzek, John Bernard: Professor Emeritus, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Gruner, Charles R.: Professor Emeritus, Georgia Center for Continuing Education, Vice President for Service, as needed for period beginning September 1, 1997 and ending June 30, 1998, at less than half time.

Hanson, William Lewis: Professor Emeritus, Department of Parasitology, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Hoffman, Paul Eugene: Professor Emeritus, Department of Large Animal Medicine, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Horton, Gerald T.: Part-Time Lecturer, Department of Management, College of Business Administration, as needed for period beginning May 1, 1997, and ending December 31, 1997, at less than half time.

Huber, Thomas Lee: Professor Emeritus, Department of Physiology and Pharmacology, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Kilpatrick, Allie Callaway: Professor Emeritus, School of Social Work, as needed for period beginning June 1, 1997, and ending July 31.

Lewis, Robert Eugene: Professor Emeritus, Department of Anatomy and Radiology, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

McCormack, John Edward: Professor, Department of Large Animal Medicine, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at

less than half time.

Morton, Gwendolyn M.: Senior Accounting Assistant, as needed for period beginning July 22, 1997, and ending June 30, 1998, at less than half time.

Nunn, Bobbie G.: Data Entry Clerk I, College of Education, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Rives, John Edgar: Professor Emeritus, Department of Physics and Astronomy, Franklin College of Arts and Sciences, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Seagraves, Annie: Cook II, Georgia Center for Continuing Education, Vice President for service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(e) GEORGIA SOUTHERN UNIVERSITY

Bonds, Lella G.: Part-Time Assistant Professor, Department of Curriculum, Foundations, and Research, College of Education, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Cheshire, Harley R., Jr.: ASOP Emeritus, Department of Middle Grades and Secondary Education, College of Education, as needed for period beginning June 23, 1997, and ending September 30, 1998, at less than half time.

Coleman, Martha A.: Professor Emeritus Department Chair Family/Counseling Service, Department of Nursing, College of Health and Professional Studies, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time, and ending June 30, 1998, at less than half time.

Colvin, Clair I.: Professor Emeritus, Department of Chemistry, The Allen E. Paulson College of Science and Technology, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Denitto, John F.: Professor Emeritus, Department of Middle Grades and Secondary Education, College of Education, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Dick, Robert: ASOP Emeritus, Department of Political Science, College of Liberal Arts and Social Sciences, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Dixon, W. Paul: Associate Professor Emeritus, Department of Middle Grades and Secondary Education, College of Education, as needed for a period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Golden, Willie I.: Director Administrative Development and University Relations, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Henry, Vernon J.: Part-Time Professor, Department of Geology and Geography, The Allen E.

Paulson College of Science and Technology, as needed for period beginning June 23, 1997, and ending June 30, 1998.

Mobley, Cleon Marion, Jr.: Associate Professor Emeritus, Department of Physics, The Allen E. Paulson College of Science and Technology, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half item.

Raulerson, Lewis A.: Part-Time Assistant Professor, Department of Leadership, Technology, and Human Development, College of Education, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Singletary, Jerry Anne: Part-Time Instructor, Department of Music, College of Liberal Arts and Social Sciences, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Singletary, Thomas A.: Professor Emeritus, School of Technology, The Allen E. Paulson College of Science and Technology, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Whaley, Donald C.: Associate Professor Emeritus, School of Technology, The Allen E. Paulson College of Science and Technology, as needed for period beginning June 23, 1997, and ending June 30, 1998, at less than half time.

Woodrum, Arthur: Professor and Chair Emeritus, Department of Physics, The Allen E. Paulson College of Science and Technology, as needed for period beginning September 1, 1997, and ending June 30, 1998, at less than half time.

(f) VALDOSTA STATE UNIVERSITY

Allen, Hansel W.: Program Coordinator, Department of Early Childhood & Reading Education, College of Education, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Boatright, Joel O.: Part-Time Associate Professor, Department of Communication Arts, College Arts, College of Arts, as needed for period beginning June 20, 1997, and ending June 14, 1998, at less than half time.

(g) AUGUSTA STATE UNIVERSITY

Walton, O'Greta Miller: ASTP Emerita, Department of Developmental Studies, as needed for period beginning September 1, 1997, and ending June 13, 1998, at less than half time.

(h) ABRAHAM BALDWIN AGRICULTURAL COLLEGE

Parker, Earl Stanley: Professor Emeritus, Continuing Education, Division of Science and Mathematics, as needed for period beginning September 1, 1997, and ending June 8, 1998, at less than half time.

(i) DEKALB COLLEGE

Green, Harris R.: Part-time Professor, Department of English (Central), Division of Humanities (Central), as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

LeJeune, Orval D.: Part-Time Associate Professor, Department of Mathematics (Gwinnett Center), Division of Math/Computer Sciences (Gwinnett Center), as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Maffett, Issac Lamar, Jr.: Part-Time Associate Professor, Department of English (North), Division of Humanities (North), as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half-time.

Manko, Kenneth M.: Evening Coordinator, Gwinnett Center, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

APPOINTMENT OF FACULTY MEMBERS PREVIOUSLY RETIRED FROM THE UNIVERSITY SYSTEM: The Board approved the part-time appointments of faculty members over the age of seventy previously retired from the University System.

(a) GEORGIA STATE UNIVERSITY

Bridges, Francis J.: Professor Emeritus, Department of Management College of Business Administration, as needed for period beginning June 7, 1997, and ending June 6, 1998, at less than half time.

Richter, Eckhart H.: ASOP Emeritus, Department of Music, College of Arts and Sciences, as needed for period beginning June 17, 1997, and ending June 16, 1998, at less than half time.

Stanley, Margaret F.: Editor, Department of Marketing, College of Business Administration, as needed for period beginning June 12, 1997, and ending June 11, 1998, at less than half time.

(b) MEDICAL COLLEGE OF GEORGIA

Mansberger, Arlie R., Jr.: Department Head Academic and Professor Emeritus of Surgery, Department of Surgery, School of Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(c) UNIVERSITY OF GEORGIA

Chin, Edward: Director Academic & Professor Emeritus, Vice President for Service, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Mercer, John T.: Part-Time Associate Professor, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Vezey, Stanley A.: Part-Time Professor, Department of Avian Medicine, College of Veterinary Medicine, College of Veterinary Medicine, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(d) GEORGIA SOUTHERN UNIVERSITY

Russell, Erskine: Adjunct Associate Professor, Department of Kinesiology, College of Health and Professional Studies, as needed for period beginning June 1, 1997, and ending June 30, 1997, at less than half time.

(e) VALDOSTA STATE UNIVERSITY

Manganaro, Lillian C.: Administrative Secretary, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

(f) DEKALB COLLEGE

Gould, Ida R.: Clerk IV, Dekalb College (Central), as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Hassler, Marian P.: Secretary, Dekalb College (Central), as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

McNamara, Grace H.: Professor Emerita, Library (Central), with two years of Probationary credit, as needed for period beginning July 1, 1997, and ending June 30, 1998, at less than half time.

Appointment of Faculty: The Board approved the appointment of faculty members at the salaries and for the period recommended at the following institutions: Georgia Institute of

Technology, Georgia State University, Medical College of Georgia, Georgia Southern University, Valdosta State University, Armstrong Atlantic State University, Augusta State University, Columbus State University, Clayton College & State University, Georgia College & State University, Georgia Southwestern State University, Kennesaw State University, State University of West Georgia, Abraham Baldwin Agricultural College, DeKalb College, Dalton College, Macon College.

COMMITTEE ON REAL ESTATE & FACILITIES

The Committee on Real Estate and Facilities met on Wednesday, June 11, 1997, in the Board Room, Room 7007. Present were Chair J. Tom Coleman, Jr., Vice Chair William B. Turner, and Regents Thomas F. Allgood Sr., Kenneth W. Cannestra, S. William Clark, Jr., Edgar L. Jenkins, Donald M. Leebern, Jr., and Glenn S. White. The Committee recommended full approval on two items which were held over from the May Board meeting. Motion made and seconded, the Board unanimously approved and authorized the following:

1. Rental Agreement, Middle Georgia Technology Development Center, Macon College

Approved: The Board authorized the execution of a rental agreement between Warner Robins Development Authority, Landlord, and Board of Regents, Tenant, covering 11,192 square feet of classroom and office space located in the Middle Georgia Technology Development Center, 151 Osigian Boulevard, Warner Robins, Georgia, for the period of July 1, 1997, through June 30, 1998, at a monthly rental of \$14,540.17 (\$174,482 per year/\$14.65 per square foot per year), with option to renew for three consecutive one year periods beginning July 1, 1998, for use as Macon College's Warner Robins Campus.

Also Approved: The terms of this rental agreement to be subject to review and legal approval of the office of the Attorney General.

The Board, on behalf of Macon College, has rented this property since September 1992. The last option period under the rental agreement has been exercised and a renewal of the agreement is needed.

The rental rate from the previous agreement has been increased 3% to cover operating expenses.

The Middle Georgia Technology Development Center is a regional technology, business and educational center located in Warner Robins, Georgia. The Center includes classrooms and offices for Macon College.

Operating costs for this rental agreement are included in lease rate.

Additional Research

In the late 1980's the local County legislative delegation desired to replicate the Advanced Technology Development Center (ATDC) in Warner Robins in support of the defense industry. The Board at the time indicated that if a facility were constructed for this purpose that an ATDC facility would be established. The legislative delegation worked with the local development authority and community. The community desired to have an educational mission coincident with the ATDC. The development authority and the Board of Regents agreed that Macon College

would establish a center in the facility in addition to the ATDC.

Macon College is offering 51 classes (24 day classes and 27 evening classes) with a headcount enrollment of 654 for spring quarter at the Middle Georgia Technology Development Center. This Center is approximately 20 minutes driving time from the Macon College campus. This facility includes six classrooms, a GSAMS facility, a science laboratory, a computer laboratory and administrative space. In addition, the Center is utilized extensively for continuing education needs. This Center primarily serves the non-military population of Warner Robins and Houston County. Lower division courses in accounting, biology, business, systems, economics, english, history, mathematics, political science, psychology, and sociology are offered.

The rental rate of \$14.65 per square foot per year includes rent, utilities, maintenance, property insurance, trash removal, repairs, taxes and pest control. This rent is estimated to be comprised as follows: \$10.00 for triple net rent, \$1.50 for utilities, and \$3.15 for operating expenses. This triple net rent is comparable to market rent in the Warner Robins area for similar facilities.

The Middle Georgia Technology Development Center is a combined facility with Georgia Institute of Technology Advanced Technology Development Center (ATDC) and Georgia Tech Research Institute (GTRI). GTRI occupies 1,543 square feet at a rent of \$14.69 which includes rent, utilities, maintenance, property insurance, trash removal, repairs, taxes and pest control. ATDC occupies 8,635 square feet at a rent of \$6.52 with a provision of a pass-through of rent charged to incubator companies. The rental agreement started in July 1992. The last option on this agreement will end in June 1998. ATDC currently has seven incubator companies in this facility that employ 36 people and generate over \$6.6 million in annual sales. The economic impact of this facility is estimated to be 167 jobs created and economic activity of over \$9.7 million. Since 1992, four companies have successfully grown out of the Warner Robins ATDC facility.

Macon College is also a participant in a collaborative Center on the Robins Air Force Base. This Center has operated since 1970 and currently includes Macon College, Georgia Military College, Mercer University and Embry Riddle. The Center operates in the Personnel Services Building which was built in 1982 to serve the instructional needs of the base. The Center utilizes classroom space, computer laboratory space, administrative support space and has available the base library in the same building, at no cost to the University System. Macon College is offering 17 classes with a total headcount enrollment of 271 at this Center. The Center serves military and civilian employees of the base and the Warner Robins community (approximately 40% of current enrollment) as space permits. This Center has continued to be a significant factor in the review by the Base Realignment and Closure Committee (BRAC) of the availability of quality education. This is currently under review again. The University System offers courses at the lower division at Macon College with an average headcount enrollment of 271 and upper division leading to a Bachelor of Business Administration Degree at Georgia College & State University with an average headcount enrollment of 138. In addition, Georgia College & State University offers the Master of Business Administration and Master of Public Administration programs through the Graduate Center with a headcount enrollment of 156. The Logistics Education Center operated by Georgia College & State University offers the Bachelor of Science in Logistics Systems and the Master of Science in Administration/Logistics Management with a headcount enrollment of 85.

2. Rental Agreement, Fort Valley State University

Approved: The Board authorized the execution of a rental agreement between Arkwright Road Associates, Landlord, and Board of Regents, Tenant, covering 4,360 square feet of classroom/office space located in the CIGNA Building, 3920 Arkwright Road, Macon, Georgia, for the period beginning July 1, 1997, and ending June 30, 1998, at a monthly rental of \$6,900 (\$82,800 per year/\$18.99 per square foot per year), with option to renew for four (4) consecutive one year periods beginning July 1, 1998, for use of Fort Valley State University.

Also Approved: The terms of this rental agreement to be subject to review and legal approval of the office of the Attorney General.

The Board, on behalf of Fort Valley State University, has rented this property since July 1991. The last option period under the rental agreement has been exercised and a renewal of the agreement is needed. The rental for the most recent period was \$6,540 per month. This rental agreement represents a 6% increase over the previous period, as an increase in base rent.

The classroom/office space is located in an office building and will be used to house the external degree programs for Fort Valley State University in the Macon area. This includes Graduate Programs through the School of Education, Graduate and Special Academy Programs and Undergraduate courses in Business and Economics.

Operating costs for this rental agreement are included in the rental rate.

Additional research

At the Macon site, Fort Valley State University offers Masters Degrees in Early Childhood Education, Middle Grades Education, Mental Health Counseling, Guidance and Counseling, and Rehabilitative Counseling. In addition, a Specialist Degree in Guidance and Counseling and upper division programs in Business and Economics are offered. Current headcount enrollment is 472.

This Center is approximately 20 minutes driving time from Macon College which is the closest campus. The rental rate of \$18.99 per square foot per year includes rent and pro-data operating expenses. This rent is \$13.00 with an additional \$5.99 attributable to operating expenses. An annual accounting of operating expenses is provided by the landlord. This facility provides 24-hour security and covered parking and is one of two class A office buildings in the Macon area. The other is the Equitable Building. Both facilities have current average short term base rates of approximately \$13.00. The rent is comparable to market rent in the Macon area for similar facilities.

Georgia College & State University is also a collaborative participant at this Center with a headcount enrollment of 938. Bachelors Degrees are offered in Management, Accounting, Nursing, Criminal Justice, Early Childhood Education, Middle Grades Education, and Legal Assistance Studies. Master Degrees are offered in Management Information Systems, Business Administration, Nursing, Administration/Supervision, Special Education, Library Media, and Public Administration. Specialist Degrees are offered in Education Administration and Supervision. Additionally, Certificate Programs are offered in Data Processing Management, Medical Transcription, Paralegal Education, Production and Inventory, Child Development Associate, and Credit and Collections.

Georgia College & State University also has a Technology Training Center located at this Center. This is one of three such Centers operated by the University System in the state to provide technological education to the State Department of Education and has provided training for over 11,500 participants, including administrators, teachers, technology specialists, and support personnel in the past year.

The Board of Regents Office of Instructional and Information Technology has also trained over 620 University System faculty and staff during the past year at this Center. Additionally, numerous public and private groups have held conferences at this facility during the past year.

STRATEGIC PLANNING COMMITTEE"COMMITTEE OF THE WHOLE"
COMPREHENSIVE PLANNING REPORT ON MAJOR CAPITAL OUTLAY
PRIORITIES

On Wednesday, June 11, 1997, Chairman Allgood asked for a motion to recess the regular meeting of the Board of Regents and convene the meeting for the Strategic Planning Committee as the Committee of the Whole. Motion was made and seconded. Chairman Leebern then made opening comments.

Chairman Leebern said that based on the presentations and information from the institutions, the Board's discussions and directions to the Chancellor's staff, Chancellor Portch will present the Major Capital Priorities for the next five years in the University System.

Chancellor Portch began with the pay-back projects of which there were only two. Georgia Institute of Technology was ranked first followed by Valdosta State. He noted that the final list which will be approved by the Board in September will include major, minor, and pay-back projects which will either include both Georgia Tech's and Valdosta's pay-back projects or, if necessary, only one, Georgia Tech's. He noted that there were two ties; items 12, North Georgia College & State University's Health and Natural Science Building or University of Georgia's Student Learning Center (classroom) and items 17, Coastal Georgia Community College's Joint Use Facility or Georgia College & State University's Russell Library & Information Technology Center. A vote by secret ballot was taken and both ties broken. He then announced the 27 projects chosen by the Board ranked by order of priority.

1.	Augusta State University - Classroom Replacement - Phase I	\$20,000,000
2.	Georgia State University - Classroom Building	\$30,000,000
3.	Armstrong Atlantic State University - Science Building	\$28,000,000
4.	Gainesville College - Science Building	\$ 6,500,000
5.	State University of West Georgia - Arts & Science Instructional Center	\$19,700,000
6.	Valdosta State University - Odum Library Addition	\$13,000,000
7.	DeKalb College - New Learning Resource Center (North Campus)	\$ 8,400,000
8.	Fort Valley State University - Health & Physical Education Bldg.	\$21,000,000
9.	Southern Polytechnic State University - School of Architecture Building Expansion	\$11,100,000
10.	Gordon College - Instructional Complex	\$15,000,000
11.	Georgia Institute of Technology - Environmental Sciences & Technology Building	\$37,000,000 (\$49,000,000)
12.	North Georgia College & State University - Health and Natural Science Building	\$20,000,000
13.	University of Georgia - Student Learning Center (Classroom)	\$45,000,000
14.	Clayton College & State University - University Learning Center	\$23,200,000
15.	Columbus State University - Technology & Commerce Center	\$15,700,000
16.	Georgia Southern University - Fine Arts Building	\$21,000,000

17.	Coastal Georgia Community College - Joint Use Facility	\$ 9,200,000
18.	Georgia College & State University - Russell Library & Information Technology Center	\$19,100,000
19.	Savannah State University - Housing Residence Hall	\$ 7,500,000 (\$15,000,000)
20.	Macon College - Nursing/Health Science & Lab Complex, Phase I	\$10,900,000
21.	Abraham Baldwin Agricultural College - Agricultural Science Building	\$ 6,600,000
22.	Darton College - Physical Education Building	\$ 9,000,000
23.	Georgia Southwestern State University - HPE Recreation Center, Athletic Center & Student Success Center	\$17,400,000
24.	Kennesaw State University - Continuing Education/Convocation Center	\$21,700,000
25.	Augusta State University - Classroom Replacement - Phase 2	\$18,300,000
26.	Medical College of Georgia - Health Science Building	\$31,600,000
27.	Floyd College - Library/Technology Addition	\$ 6,700,000
Total		\$492,600,000

☪☪ Chairman Leebern thanked the Chancellor and his staff for all their hard work and thanked the institutions. He then asked for a motion to adopt the list. Motion was made and seconded and the floor was opened for discussion and questions.

Chairman Leebern thanked the Board for its endurance over the three-day meeting period and for its willingness to commit time and energy to such an important process. He then noted that the list represents the culmination of the work of many people: the Strategic Planning Council of Presidents; the Chancellor's staff; and members of the Board. He noted that it was a great achievement. He asked for a motion to approve the Major Capital Outlay Priorities List. Regent Coleman made the motion to approve and was seconded by Regent Baranco. The Major Capital Outlay Priorities List was unanimously approved.

Chairman Leebern then asked for a motion to recess the Committee of the Whole and reconvene the meeting of the Board. Motion made and seconded, the regular meeting of the Board of Regents was reconvened.

CHAIRMAN'S REPORT "A REVIEW OF THE YEAR'S HIGHLIGHTS"

Chairman Allgood gave his report on the Board of Regents' achievements in FY '96-'97. He began with the development of Master Planning. He noted that the Master Plan will guide the Board in the future for many years to come. He then noted the Capital Priorities Principles which he said will stand as a cornerstone for how the Board makes its choices in terms of this important list. He concluded with personal remarks about each Regent and how privileged he felt to have served as Chairman of a Board of such distinguished colleagues.

ELECTION OF CHAIR AND VICE CHAIR FOR FY 1998

Regent Charles H. Jones announced that it was his privilege to nominate Dr. S. William Clark, Jr., as the next Chairman of the Board of Regents. Regent Edgar L. Rhodes seconded the nomination and the Board unanimously approved the election of Dr. S. William Clark, Jr. as the Chairman of the Board of Regents for FY 1998

Regent Kenneth W. Cannestra announced that he was pleased to nominate Regent Edgar L. Jenkins as the next Vice Chairman of the Board of Regents. Regent Donald M. Leebern seconded the nomination and the Board unanimously approved the election of Regent Edgar L. Jenkins as the Vice Chairman of the Board of Regents for FY 1998.

REMARKS FROM THE CHAIR-ELECT AND VICE CHAIR-ELECT

Chairman-elect S. William Clark, Jr. thanked Regent Charles H. Jones for his nomination and Regent Edgar L. Rhodes for his second and the Board for electing him as its new Chairman. He then said that it has been his privilege to serve with such an impressive group of Georgians who share the goal of making the University System of Georgia a world-class System. He noted that the cooperative work of the Board over the past three days in producing a Major Capital Outlay Priorities list exemplifies the desire of a Board which wishes to be an active Board. He promised to be an involved Chairman serving at the pleasure of the Board. He said he was appreciative of the prior leadership of the Board and what they have taught him.

Vice-Chairman-elect Edgar L. Jenkins thanked Regent Kenneth W. Cannestra for his nomination and for the support of the Board. He said he especially wanted to thank Chairman Allgood for his service for the past year and each of the past Chairpersons for their service. He noted that each Board member has served in various capacities on different boards, but he has never served on a board which he felt was more important or had a greater responsibility than the Board of Regents. He said, too, that he had never served with a board that was more earnest in its attempt to do the best for the state. He then said that he would lend all of his support to the new Chairman and hopes that years from now this particular Board will have made a difference.

COMMITTEE ON FINANCE AND BUSINESS MEETING AS THE COMMITTEE OF THE WHOLE

Chairman Allgood asked for a motion to recess the regular meeting of the Board of Regents and convene the Committee of the Whole. Motion made and seconded, Chairman Cannestra convened the Committee on Finance and Business as the Committee of the Whole. Chairman Cannestra stated that the committee was presenting for the approval of the Board the Institutional Operating and Capital Budgets for Fiscal Year 1997-1998. He asked Sr. Vice Chancellor Lindsay Desrochers to present information on the item.

Dr. Desrochers stated that the budget the Board was being asked to approve today was based upon the allocations endorsed at the April Board meeting. She then introduced Associate Vice Chancellor William Bowes to provide an overview of the budget process and recommendations.

Mr. Bowes thanked the University System presidents, their chief business officers and budget staff for meeting budget deadlines and providing all information needed to complete the recommendations. He then began with a review of the budget process, beginning with the Board action in September, 1996 to adopt a University System budget for FY 1998. The total

recommended budget of \$3.65 billion covered all fund sources and activities within the University System of Georgia and reflected the systemwide priorities, redirection guidelines and salary policies of the Board. Mr. Bowes noted that the salary increases proposed by the USG institutions were distributed between zero and ten percent with the average around six percent as required by the policy. He described the capital budget recommendations stating that, with the inclusion of \$151 million in state bonded projects, the total amount available for capital facilities construction and renovation in the System exceeded \$300 million. Mr. Bowes closed by assuring the Board that the staff had carefully reviewed the budgets to ensure they complied with the allocations approved in April.

1. Approval of Institutional Operating and Capital Budgets for Fiscal year 1997-98.

Approved: The Board approved the institutional operating and capital budgets for those institutions appearing in Appendix I. These budgets have been thoroughly reviewed by the Capital Resources Staff for compliance with Board of Regents' policies and directives and are recommended for final approval by the Board.

Background: The FY 1997-98 operating and capital budget recommendations represent the culmination of a process begun in late January 1997. Beginning that month and continuing into February, senior central office staff from capital resources and academic affairs met with presidents and senior administrators from each college and university in the system. The meetings afforded an opportunity to review and discuss institutional requests for new funds within the context of the Board of Regents' overall redirection strategy and systemwide priorities. Discussions focused also on institutional enrollments, technology goals and other issues related to Board strategic initiatives. Using information gathered from the institutions, allocation recommendations for state appropriations were developed which provide for merit-based salary increases, workload changes and new strategic initiatives. They also target \$25 million of redirection proposals concerning instructional effectiveness, economic development, technological innovation, productivity, high priority academic areas and collaborative projects. These recommendations were approved by the Board in April 1997 and then forwarded to University System institutions to be incorporated into formal budget requests, reflecting the state appropriations and all other revenue sources.

The recommendations include a breakdown of budgets by fund source (e.g., educational and general, capital, auxiliary enterprises and student activity) and a more detailed description of educational and general budgets by revenue source and application (personal services, operating expenses and equipment). The capital budget recommendation indicates sources of funds and type of project. Capital projects which are to be supported by institutional funds will be subject to appropriate review as required by policy.

HONORARY DEGREES

Sr. Vice Chancellor Art Dunning presented a nominee for an Honorary Degree.

Mrs. Clarice C. Bagwell for Kennesaw State University: Mrs. Bagwell is Chairman of the Board and co-owner of American Proteins, Inc., the world's largest processor of poultry by-products used in animal and pet foods. In December 1996, American Proteins gave 680 acres in Bartow County to Kennesaw State University. The gift is valued in excess of \$2 million. Mrs. Bagwell has been a member of the Kennesaw State University Foundation Board of Trustees since 1982. She has provided generous financial support to virtually all of the university's major fund-raising

projects since that time. She was appointed to the Board's Executive Committee in 1984 and has chaired the Foundation's Special Projects Committee for several years. Mrs. Bagwell was a special education teacher for many years in Cherokee County, served for three years as president of the Georgia Parent-Teachers Association, as well as six years as a member of the National Board of Directors for the PTA. She was one of four women selected to visit Russia in conjunction with the Citizens Exchange Program.

With motion made and seconded, the honorary degree of Mrs. Clarice C. Bagwell was unanimously approved by the Board.

PETITIONS AND COMMUNICATIONS

Regent Joseph E. Kennedy made visits to the Skidaway Institute, Armstrong Atlantic State University, and Georgia Southern University on May 29, 1997.

Regent S. William Clark attended the Georgia Southwestern State University Presidential Inauguration on April 18, 1997, and the Albany State University Presidential Inauguration on April 19, 1997. He also attended a meeting with President Sethna, staff and students of the State University of West Georgia for a campus tour on May 12, 1997; was the speaker for Honors Day at Valdosta State University; and attended a luncheon on St. Simons Island for all System Vice Presidents for Academic Affairs.

Regent Glenn White made visits to the Georgia Institute of Technology on May 14, 1997 and the University of Georgia on May 20, 1997.

Secretary Weber reminded the Board that the Financial Disclosure Statements must be filed in the Secretary of State's Office by July 1, 1997. She also announced that the next Board meeting will be held July 8-9 in the Board Room.

EXECUTIVE SESSION

On Wednesday, June 11, 1997, at 11:05 a.m., the Chairman called for an Executive Session for the purpose of discussing compensation matters and a personnel appointment. A motion was made and seconded and was approved by all Regents present: Thomas F. Allgood Sr., (Chair), S. William Clark, Jr. (Vice Chair), Juanita P. Baranco, Kenneth W. Cannestra, J. Tom Coleman, Jr., Suzanne G. Elson, John Hunt, Edgar L. Jenkins, Charles H. Jones, Joseph E. Kennedy, Donald M. Leebern Jr., Elridge W. McMillan, Edgar L. Rhodes, William B. Turner, and Glenn S. White. There were no actions taken in Executive Session. Following the Executive Session, Chairman Allgood reconvened the meeting. Regent Leebern made the motion that Dr. Michael Adams be appointed the new President of the University of Georgia, effective September 1, 1997. Regent Coleman seconded the motion. It was unanimously approved.

Secondly, a motion was made by Regent Cannestra and seconded by Regent Jones that Chancellor Portch's salary for FY 1998 be set at \$223,560, and his housing allowance be set at \$60,000. This was unanimously approved.

Thirdly, Regent Jenkins made the motion, seconded by Regent Baranco, that the salaries for FY 1998 for the Senior Vice Chancellors and the Secretary to the Board be approved as recommended by the Chancellor. Motion was unanimously approved.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 1:00 p.m. on June 11, 1997.

s/ GAIL S. WEBER

Gail S. Weber
Secretary, Board of Regents
University System of Georgia

s/ THOMAS F. ALLGOOD, SR.

Thomas F. Allgood, Sr.
Chair, Board of Regents
University System of Georgia